



**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
MAY 5, 2026 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS**

AGENDA (p. 1-2)

- I. CALL TO ORDER**David Dunn, President
- II. ROLL CALL AND VOTE ON ECHD BOARD MEMBER EXCUSED/UNEXCUSED ABSENCES (if needed)**.....David Dunn
- III. INVOCATION**.....Chaplain Doug Herget
- IV. PLEDGE OF ALLEGIANCE**.....David Dunn
- V. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM**Kathy Rhodes (p.3)
- VI. AWARDS AND RECOGNITION**
 - A. Associates of the Month**.....Russell Tippin
 - Nurse - Criselda Nicolas
 - Clinical – Martin Hernandez
 - Non-Clinical – Reanna Rojo
 - B. Net Promoter Score Recognition**.....Russell Tippin
 - Dr. Sindhu Kaitha
 - ProCare Cardio WSMP
 - C. Excellence in Interdisciplinary Teamwork**Kim Leftwich
 - Code Blue Committee
 - Pediatrics
- VII. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VIII. PUBLIC COMMENTS ON AGENDA ITEMS**
- IX. CONSENT AGENDA**David Dunn (p.4-39)
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
 - A. Consider Approval of Regular Meeting Minutes, April 7, 2026**
 - B. Consider Approval of Joint Conference, April 28, 2026**
 - C. Consider Approval of Federally Qualified Health Center Monthly Report, March 2026**

X. COMMITTEE REPORTS

- A. Finance Committee**.....Bryn Hill (p. 40-72)
 - 1. Quarterly Investment Report – Quarter 2, FY 2026
 - 2. Quarterly Investment Officer’s Certification
 - 3. Financial Report for Month Ended March 31, 2026
 - 4. Consider Approval of Solventum Health Information Systems, Inc. Master Software and Services Agreement
 - 5. Consider Approval of Elevator Modernization Proposal

- B. Executive Policy Committee**Don Hallmark

XI. TTUHSC AT THE PERMIAN BASIN REPORT

XII. PATIENT SAFETY AND WORKFORCE SAFETY UPDATE.....Courtney Look-Davis

XIII. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS

- A. Ad hoc Report(s)** (p.73-82)

XIV. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding Real Property pursuant to Section 551.072 and (3) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code.

XV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

- A. Consider Approval of MCH ProCare Provider Agreements**
- B. Consider Approval of MCH Lease Agreements**

XVI. ADJOURNMENTDavid Dunn

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
APRIL 7, 2026 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT: David Dunn, President
Will Kappauf
Sylvia Rodriguez-Sanchez
Don Hallmark
Wallace Dunn
Kathy Rhodes

MEMBERS ABSENT: Bryn Dodd, Vice President

OTHERS PRESENT: Russell Tippin, Chief Executive Officer
Kim Leftwich, Chief Nursing Officer
Dr. Timothy Benton, Chief Medical Officer
Steve Steen, Chief Legal Counsel
Matt Collins, Chief Operating Officer
Sharon Clark, Chief Financial Officer
Grant Trollope, Assistant Chief Financial Officer
Dr. Nimat Alam, Chief of Staff
Dr. Vijay Borra, Vice Chief of Staff
Kerstin Connolly, Paralegal
Lisa Russell, Executive Assistant to the CEO
Various other interested members of the
Medical Staff, employees, and citizens

I. CALL TO ORDER

David Dunn, President, called the meeting to order at 5:30 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. ROLL CALL AND ECHD BOARD MEMBER ATTENDANCE/ABSENCES

David Dunn called roll of the ECHD Board Members. Bryn Dodd was absent.

Don Hallmark moved, and Kathy Rhodes seconded the motion to approved Bryn Dodd's absence as excused. The motion carried.

III. INVOCATION

Chaplain Doug Herget offered the invocation.

IV. PLEDGE OF ALLEGIANCE

David Dunn led the Pledge of Allegiance to the United States and Texas flags.

V. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Don Hallmark presented the Mission, Vision and Values of Medical Center Health System.

VI. AWARDS AND RECOGNITION

A. April 2026 Associates of the Month

Russell Tippin, Chief Executive Officer, introduced the March 2026 Associates of the Month as follows:

- Clinical – Michelle Perry
- Non-Clinical – Winsor Williams
- Nurse – Amber Porras

B. Net Promoter Score Recognition

Russell Tippin, Chief Executive Officer, introduced the Net Promoter Score High Performer(s).

- Dr. Stephanie Kubacak
- Tammy Trollope, NP
- Chineme Chima-Nlewem PA-C

VII. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER

No conflicts were disclosed.

VIII. PUBLIC COMMENTS ON AGENDA ITEMS

No comments from the public were received.

IX. CONSENT AGENDA

- A. Consider Approval of Regular Meeting Minutes, March 3, 2026**
- B. Consider Approval of Joint Conference Committee, March 24, 2026**
- C. Consider Approval of Federally Qualified Health Center Monthly Report, February 2026**

Will Kappauf moved, and Don Hallmark seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried.

X. COMMITTEE REPORTS

A. Finance Committee

1. Financial Report for Month Ended February 28, 2026.
2. Consent Agenda
 - a. Consider Approval of Star Care Health Services – SharePoint Software Development & Support Renewal.

3. Consider Approval of Purchase for Replacement Patient Monitoring System in Level III NICU – CMN Funded.
4. Consider Approval of Critical Care Support Surfaces and Hillrom Baxter Bed Frames with Accessories.

Don Hallmark moved, and Kathy Rhodes seconded the motion to approve the Finance Committee report as presented. The motion carried.

B. Executive Policy Committee

The Executive Policy Committee met on Thursday, March 26, 2026 at Noon to review and approve twenty-four (24) MCH policies meeting the committee guidelines. Twenty-seven (27) forms were also reviewed and approved. The committee recommends approval of all the policies and forms as presented.

Don Hallmark moved, and Kathy Rhodes seconded the motion to approve the Executive Policy Committee report as presented. The motion carried.

XI. TTUHSC AT THE PERMIAN BASIN REPORT

Dr. Brian Schroeder, Interim Regional Dean, Odessa Campus, Texas Tech University provided an update on Texas Tech University Health Science Center. This report was informational only. No action was taken.

XII. PATIENT SAFETY AND WORKFORCE SAFETY UPDATE

Courtney Davis, Chief Experience Officer, reported to the Board about the Stroke Survey scheduled for April 21 and 22; and the upcoming General Survey in May 2026.

This report was informational only. No action was taken.

XIII. CONSIDER APPROVAL OF ENDOWMENT FUNDS DISTRIBUTION

Sharon Clark, Chief Financial Officer, presented the presented the Endowment Funds Distribution Agreement from Prosperity Bank for approval.

As noted in the investment agreement, the total net income for Odessa Junior College Trust is \$41,014.43. Ninety percent of that amount is \$36,912.98, and this amount will be paid to Odessa Junior College. Ten percent, \$4,101.45 will be retained as an addition to principal.

The total net for the TTUHSC-PB Trust is \$168,419.90. Ninety percent of that amount is \$151,577.91, and this amount will be paid to TTUHSC-PB. Ten percent, \$16,841.99 will be retained as an addition to principal.

The total net income for University of Texas-PB is \$42,315.63. Ninety percent of that amount is \$38,084.06, and this amount will be paid to University of Texas-PB. Ten percent, \$4,231.57 will be retained as an addition to principal.

Wallace Dunn moved, and Sylvia Rodriguez-Sanchez seconded the motion to approve the Endowment Funds Distribution Agreement from Prosperity Bank as presented. The motion carried.

XIV. BUDGET PROCESS UPDATE

Sharon Clark, Chief Financial Officer, presented a budget process update.

This report was informational only. No action was taken.

XV. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. Board Retreat Update

Russell Tippin, Chief Executive Officer, reminded the Board that the Board Retreat was scheduled for April 29-30, 2026 at the Odessa Country Club.

This was informational only. No action was taken.

B. Ad hoc Reports

Russell Tippin, Chief Executive Officer, informed the Board that the Grand Opening for the Permian Basin Behavioral Health Center is scheduled for May 6, 2026.

The Provider Recruitment report was provided in the packet.

The Community Diabetes Clinic flyer was provided in the packet.

PBBHC Phased Opening Timeline documentation was provided in the packet.

Odessa Development News was provided in the packet.

These reports were informational only. No action was taken.

XVI. EXECUTIVE SESSION

David Dunn stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code;(2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; and (3) to receive the Compliance Report from the Chief Compliance Officer pursuant to Section 161.032 of the Texas Health and Safety Code.

ATTENDEES for the entire Executive Session: ECHD Board members, Will Kappauf, Sylvia Rodriguez-Sanchez, David Dunn, Don Hallmark, Wallace Dunn, Kathy Rhodes and Russell Tippin, President/CEO, Steve Steen, Chief Legal Counsel, Matt Collins, Chief Operating Officer, Sharon Clark, Chief Financial Officer, Adiel Alvarado, President of MCH ProCare, and Kerstin Connolly, Paralegal.

Gingie Sredanovich, Chief Compliance and Privacy Officer, provided a compliance update to the ECHD Board of Directors during Executive Session and then was excused from the remainder of Executive Session.

Adiel Alvarado, President of MCH ProCare, presented the ProCare provider agreements to the ECHD Board of Directors during Executive Session.

Steve Steen, Chief Legal Counsel, presented the MCH TraumaCare provider agreements to the ECHD Board of Directors during Executive Session.

Russell Tippin, President/CEO and Sharon Clark, Chief Financial Officer, led the board in discussion about a Payor contract.

Russell Tippin, President/CEO, and Steve Steen, Chief Legal Counsel, reported to the ECHD Board of Directors about a Cardiology issue.

Russell Tippin, President/CEO, provided an update on the Diabetes Clinic at Clements.

Matt Collins, Chief Operating Officer, provided an update on the parking lot lease with TTUHSC.

Russell Tippin, President/CEO, and Adiel Alvarado, President MCH ProCare, led the board in discussion about Permian Regional Medical Center.

Executive Session began at 6:15 p.m.

Executive Session ended at 7:13 p.m.

No action was taken during Executive Session.

XVII. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreements.

David Dunn presented the following renewal contract:

- Albino Gelera, N.P. – This is a three (3) year renewal of a Hospitalist Contract.

David Dunn presented the following amendments:

- Tammy Trollope, N.P. – This is an amendment to a FHC Family Medicine Contract.
- Aseem Kumar Bhandari, M.D. – This is an amendment to a Radiology Contract.
- Stacie Cooper, N.P. – This is an amendment to a Cardiology Contract.
- Sean Garcia, N.P. – This is an amendment to an Orthopedics Contract.
- George Rodendo, M.D. – This is an amendment to a Radiology Contract.

Kathy Rhodes moved, and Sylvia Rodriguez-Sanchez seconded the motion to approve the MCH ProCare Provider Agreements as presented. The motion carried.

B. Consider Approval of MCH TraumaCare Provider Agreement.

David Dunn presented the following renewal contract:

- Dennis Choi, M.D. – This is a three (3) year renewal of a Trauma Contract.

Kathy Rhodes moved, and Don Hallmark seconded the motion to approve the MCH TraumaCare Provider Agreement as presented. The motion carried.

XVIII.ADJOURNMENT

There being no further business to come before the Board, David Dunn adjourned the meeting at 7:14 p.m.

Respectfully submitted,



Will Kappauf, Board Secretary
Ector County Hospital District Board of Directors



May 5, 2026

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professional Staff Applicants

Statement of Pertinent Facts:

Pursuant to Article 7 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
Benjamin Coons, MD	Surgery	Urology	Urology Locums	05/05/2026-05/01/2027
Omar Perez Rodriguez, MD	OB/GYN	OB/GYN	Comphealth	05/07/2026-09/03/2026
Ali Alavi, MD	Surgery	Urology	Curative	05/22/2026-09/18/2026

Allied Health:

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
**Stacie Cooper, NP	Cardiology	AHP	Nurse Practitioner	ProCare Cardiology	Dr. Farber	05/05/2026-05/01/2028

*Please grant temporary Privileges



Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Nimat Alam, Chief of Staff
Executive Committee Chair
/MM



May 5, 2026

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff's submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

Medical Staff:

Applicant	Department	Status Criteria Met	Staff Category	Specialty/Privileges	Group	Changes to Privileges	Dates
Timothy Benton, MD	Family Medicine	Yes	Professor	Family Medicine	ProCare	Updated Privilege Form	07/01/2026-06/30/2028
Hina Budhwani, MD	Hospitalist	Yes	Active Full Staff Locums	Family Medicine		Updated Privilege Form	06/01/2026-05/31/2027
Srikala Meda, MD	Medicine	Yes	Courtesy	Oncology	West TX Oncology	Updated Privilege Form	06/01/2026-05/31/2028
Pamela McQuillan, MD	OB/GYN	Yes	Active	OB/GYN		Updated Privilege Form	07/01/2026-06/30/2028
David Moon, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	06/01/2026-05/31/2028
Matthew Mutter, MD	Surgery	Yes	Full Staff Locums	Urology	Curative	Updated Privilege Form	06/01/2026-05/31/2028
Peter Nguyen, MD	Radiology	Yes	Active	Telemedicine	American Radiology	Updated Privilege Form	06/01/2026-05/31/2028



May 5, 2026
ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS

Macaulay Nwojo, MD	Surgery	Yes	Active	Neurosurgery		Updated Privilege Form	06/01/2026-05/31/2027
Kevin Porter, DDS	Surgery	No	Associate to Courtesy	General Surgery		Updated Privilege Form	06/01/2026-05/31/2028
Joseph Shayeb, MD	Medicine	Yes	Associate	Internal Medicine	TTUHSC	Updated Privilege Form	06/01/2026-05/31/2027
Devi Suravajjala, MD	Medicine	Yes	Active	Endocrinology	TTUHSC	Updated Privilege Form	06/01/2026-05/31/2028
Gaurav Syngal, MD	Radiology	Yes	Associate to Active	Telemedicine	American Radiology	Updated Privilege Form	06/01/2026-05/31/2028
Priya Velumani, MD	Medicine	Yes	Associate	Internal Medicine	TTUHSC	Updated Privilege Form	07/01/2026-06/30/2027
Gregory York, MD	Surgery	Yes	Active	Trauma Surgery	MCH Trauma Care	Updated Privilege Form	07/01/2026-06/30/2028
Leonardo Zelaya Castillo, MD	Hospitalist	Yes	Associate	Internal Medicine	ProCare	Updated Privilege Form	07/01/2026-06/30/2027

Allied Health

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
Nancy Bueno, NP	Radiology	AHP	Nurse Practitioner	ProCare	Dr. Townsend and Dr. Rodenko	Updated Privilege Form	06/01/2026-05/31/2028
Evelyn Catungal, NP	OB.GYN	AHP	OB/GYN		Dr. Pill Raja	Updated Privilege Form	06/01/2026-05/31/2028
Michael Cuizon, NP	Hospitalist	AHP	Nurse Practitioner	ProCare	Dr. Bare, Dr. Sajja, Dr. Alahari, Dr. Asim, Dr. Enuganti, Dr. Caparas, Dr. Tabasam, Dr. Thummala, Dr. Mekala, Dr. Kandikatla	Updated Privilege Form	07/01/2026-06/30/2028
Glory Gituma, CRNA	Anesthesia	AHP	CRNA	Midwest Anesthesia	Dr. Bangalore, Dr. Bhari, Dr. Munnell, Dr. Hwang, Dr. Reddy, Dr. Batch, Dr. Bryan, Dr.	Updated Privilege Form	07/01/2026-06/30/2028



					Thang, Dr. Gillala, Dr. Harborne		
Amanda Hughes, NP	Pediatrics	AHP	Nurse Practitioner	TTUHS C	Dr. Sethuraman	Updated Privilege Form	06/01/2026- 05/31/2028
Samsadeen Issah, CRNA	Anesthesia	AHP	CRNA	ProCare	Dr. Bangalore, Dr. Bhari, Dr. Munnell, Dr. Hwang, Dr. Reddy, Dr. Batch, Dr. Bryan, Dr. Thang, Dr. Gillala, Dr. Harborne	Updated Privilege Form	05/01/2026- 04/30/2028
Michael McGowan, CRNA	Anesthesia	AHP	CRNA	Midwest Anesthes ia	Dr. Bangalore, Dr. Bhari, Dr. Munnell, Dr. Hwang, Dr. Reddy, Dr. Batch, Dr. Bryan, Dr. Thang, Dr. Gillala, Dr. Harborne	Updated Privilege Form	06/01/2026- 05/31/2028
Adrian Ramirez, NP	Hospitalist	AHP	Nurse Practitioner	ProCare	Dr. Bare, Dr. Sajja, Dr. Alahari, Dr. Asim, Dr. Enuganti, Dr. Caparas, Dr. Tabasam, Dr. Thummala, Dr. Mekala, Dr. Kandikatla	Updated Privilege Form	07/01/2026- 06/30/2028

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Nimat Alam, MD Chief of Staff
Executive Committee Chair
/MM



May 5, 2026

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Additional Privileges:

Staff Member	Department	Privilege
None		

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Nimat Alam, MD Chief of Staff
Executive Committee Chair
/MM



May 5, 2026

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status-Resignations/Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapses of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Resignation/Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Action
Jonathan Bold, MD	Telemedicine	Radiology	03/25/2026	Resignation
Murthy Chamorthy, MD	Associate	Radiology	02/16/2026	Resigned
Michael Galloway, DO	Active	OB/GYN	07/12/2026	Resignation
Joseph Ifokwe, MD	Telemedicine	Radiology	03/25/2026	Resignation
Mahamudun Nabi, MD	Active	Medicine	02/06/2025	Resignation
Sudip Sheth, MD	Associate	Pediatrics	06/30/2026	Lapse of Privileges

Advice Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation/Lapse of Privileges.

Nimat Alam, MD, Chief of Staff
Executive Committee Chair
/MM



May 5, 2026
ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the changes noted below.

Staff Category Change:

Staff Member	Department	Category
Kevin Porter, DDS	Surgery	Associate to Courtesy
Gaurav Synghal, MD	Radiology	Associate to Active

Changes to Credentialing Dates:

Staff Member	Staff Category	Department	Dates
None			

Changes of Supervising Physician(s):

Staff Member	Group	Department
Myra Villa, NP		Medicine

Leave of Absence:

Staff Member	Staff Category	Department	Effective Date	Action
None				



May 5, 2026
ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS

Removal of I-FPPE

Staff Member	Department	Removal/Extension
Michael Bennett, MD	Radiology	I-FPPE Removal
Shannon Daniels, MD	Radiology	I-FPPE Removal
Lance Frederickson, CRNA	Anesthesia	I-FPPE Removal
Muzammil Hanif, MD	Radiology	I-FPPE Removal
Eric Hoyer, MD	Radiology	I-FPPE Removal
Marcus Braud, CRNA	Anesthesia	I-FPPE Removal
Megan McDonald, MD	Radiology	I-FPPE Removal
Amber Vetter, NP	Cardiology	I-FPPE Removal
Raphael Zohn, MD	Radiology	I-FPPE Removal

Change in Privileges

Staff Member	Department	Privilege
None		

Proctoring Request(s)/Removal(s)

Staff Member	Department	Privilege(s)
None		

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motions in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians, leave of absence, removal of-FPPE, proctoring requests/removals, and change in privileges.

Nimat Alam, MD Chief of Staff
 Executive Committee Chair
 /MM



May 5, 2026

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Statement of Pertinent Facts:

The Medical Executive Committee recommends approval of the following:

- Waiver of Threshold Eligibility

Advice, Opinions, Recommendations and Motion:

- Waiver of Threshold Eligibility

Advice, Opinions, Recommendations and Motion:

- If the Joint Conference Committee concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee to approve the Waiver of Threshold Eligibility Forward this recommendation to the Ector County Hospital District Board of Directors.

Nimat Alam, MD, Chief of Staff
Executive Committee Chair
/MM


4/22/2026

Jeffrey Pinnow, MD
Credential Committee Chairman

I would like to thank you for the opportunity to serve at this community, which I have called home, these last 5-1/2 years. I joined the faculty here at Medical Center Hospital at the peak of the COVID-19 pandemic. The hospital and the community at large saw their three neurosurgical providers depart from the hospital during this time. I stepped into the challenging situation providing call coverage for trauma, general neurosurgery and spine almost every day of the month for the entire year. When a second provider returned to the hospital a year later, this was reduced to about 15 days of coverage every month. I committed myself to serving the people and supporting the Hospital's goal to provide neurosurgical care for our community right here in Odessa Texas. When I joined the faculty, the goal was to improve the reputation of neurosurgical care here at Medical Center Hospital and reduce the number of patients from our service area who go out of town for services that could be provided at our hospital. I believe we have made significant strides achieving this goal although there continues to be a lot of work to be done. This can be evidenced by our hospital employees, hospital staff, elected officials, and fellow physicians, who may generally go to a tertiary center for treatment, have entrusted their neurosurgical and spine care in my hands and have all had remarkable outcomes.

I have also unfortunately had several personal family circumstances that have compounded my time here. The above circumstances and personal family issues led to missing the initial timeline for completing neurosurgical Board certification. There is still a process to complete the Board certification. Therefore, I am requesting a waiver of this threshold to be able to continue to support the hospital's mission and serve our community while I work with the American Board of Neurological Surgery to complete the board certification process. I will be grateful if my request for a waiver is granted and my colleagues and hospital staff can all attest to my dedication and quality of work over these last few years serving our community

Sincerely



Macaulay Nwojo, MD
Neurosurgery

Family Health Clinic
May 2026
ECHD Board Update



Financial Presentation

For the Month Ended

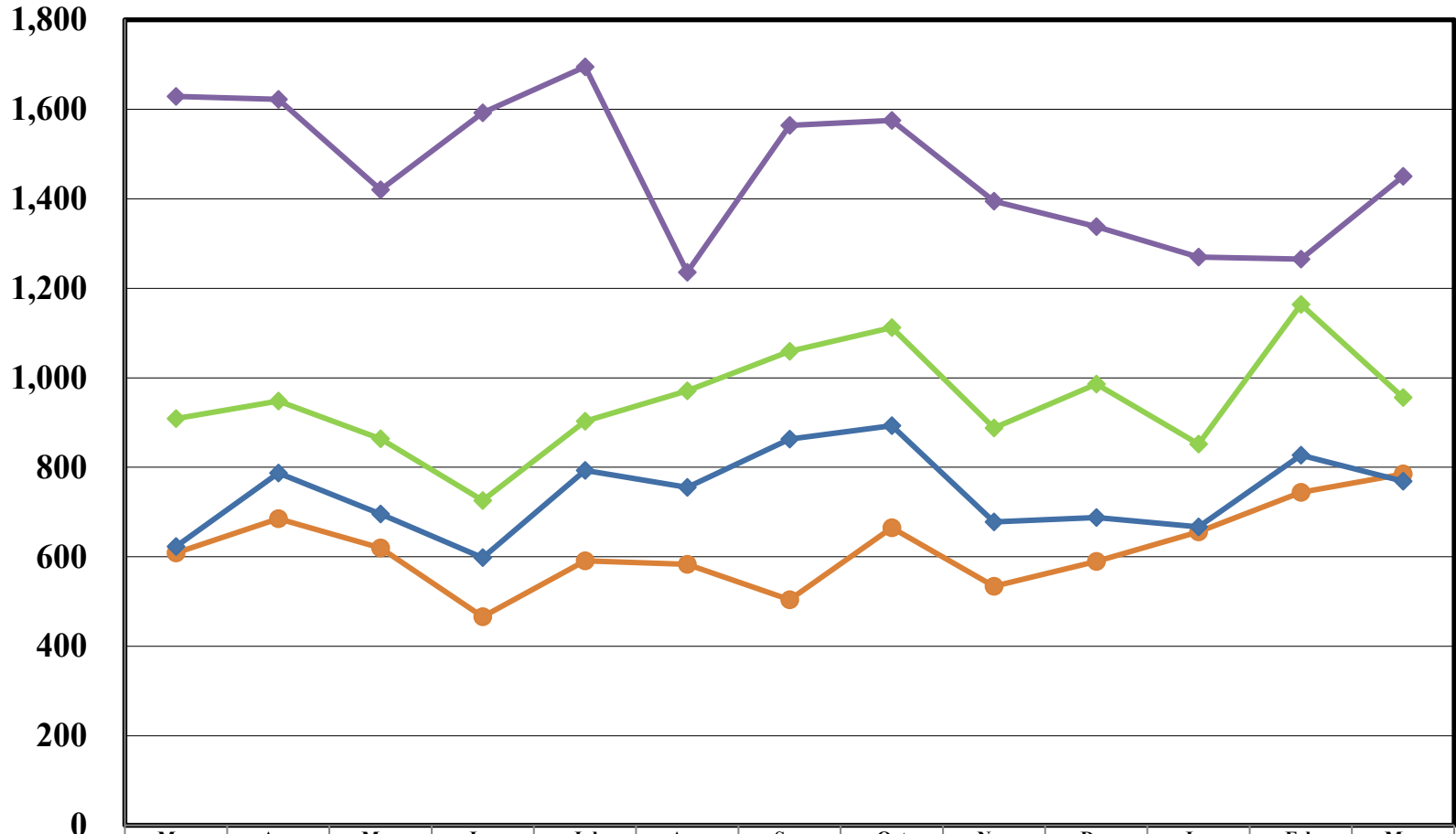
March 31, 2026

Family Health Clinic Visits

	Current Month				Year-to-Date			
	Actual	Budget	Variance	Var %	Actual	Budget	Variance	Var %
South Clinic	785	594	191	32.2%	3,974	3,818	156	4.1%
West Clinic	769	1,048	(279)	-26.6%	4,522	6,327	(1,805)	-28.5%
JBS Pediatrics	956	936	20	2.1%	5,958	6,079	(121)	-2.0%
Womens Clinic	1,450	1,884	(434)	-23.0%	8,293	11,014	(2,721)	-24.7%
Total - All Clinics	3,960	4,462	(502)	-11.3%	22,747	27,238	(4,491)	-16.5%

Family Health Center Visits

Thirteen Month Trending



	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
—●— Clements Medical	609	685	620	466	591	583	504	665	534	590	656	744	785
—◆— W. University Medical	623	787	696	598	793	755	863	893	678	688	667	827	769
—◆— JBS	909	948	864	726	903	971	1,059	1,112	888	986	852	1,164	956
—◆— Womens Clinic	1,629	1,622	1,420	1,592	1,695	1,236	1,564	1,575	1,395	1,338	1,270	1,265	1,450

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CENTERS COMBINED - OPERATIONS SUMMARY
MARCH 2026**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 1,787,973	\$ 1,949,392	-8.3%	\$ 1,819,849	-1.8%	\$ 10,429,986	\$ 11,849,301	-12.0%	\$ 10,928,793	-4.6%
TOTAL PATIENT REVENUE	\$ 1,787,973	\$ 1,949,392	-8.3%	\$ 1,819,849	-1.8%	\$ 10,429,986	\$ 11,849,301	-12.0%	\$ 10,928,793	-4.6%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 801,705	\$ 948,985	-15.5%	\$ 837,791	-4.3%	\$ 5,007,206	\$ 5,749,929	-12.9%	\$ 5,327,833	-6.0%
Self Pay Adjustments	256,926	215,744	19.1%	162,951	57.7%	1,511,121	1,319,104	14.6%	955,240	58.2%
Bad Debts	(25,953)	(8,620)	201.1%	13,930	-286.3%	(115,599)	(53,402)	116.5%	24,769	-566.7%
TOTAL REVENUE DEDUCTIONS	\$ 1,032,678	\$ 1,156,109	-10.7%	\$ 1,014,672	1.8%	\$ 6,402,728	\$ 7,015,631	-8.7%	\$ 6,307,843	1.5%
	57.76%	59.31%		55.76%		61.39%	59.21%		57.72%	
NET PATIENT REVENUE	\$ 755,295	\$ 793,283	-4.8%	\$ 805,177	-6.2%	\$ 4,027,259	\$ 4,833,670	-16.7%	\$ 4,620,950	-12.8%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ 134,323	\$ 47,777	181.1%	\$ 149,126	-9.9%	\$ 330,722	\$ 286,662	15.4%	\$ 301,482	9.7%
TOTAL OTHER REVENUE	\$ 134,323	\$ 47,777	181.1%	\$ 149,126	-9.9%	\$ 330,722	\$ 286,662	15.4%	\$ 301,482	9.7%
NET OPERATING REVENUE	\$ 889,618	\$ 841,060	5.8%	\$ 954,302	-6.8%	\$ 4,357,981	\$ 5,120,332	-14.9%	\$ 4,922,433	-11.5%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 230,526	\$ 263,594	-12.5%	\$ 209,543	10.0%	\$ 1,317,311	\$ 1,586,615	-17.0%	\$ 1,224,224	7.6%
Benefits	36,878	40,804	-9.6%	34,868	5.8%	200,580	255,679	-21.6%	200,082	0.2%
Physician Services	521,307	533,005	-2.2%	457,636	13.9%	3,220,714	3,198,030	0.7%	3,148,722	2.3%
Cost of Drugs Sold	109,093	96,966	12.5%	90,737	20.2%	519,341	597,757	-13.1%	546,001	-4.9%
Supplies	21,061	21,323	-1.2%	19,813	6.3%	126,293	131,135	-3.7%	122,750	2.9%
Utilities	(1,961)	4,475	-143.8%	4,041	-148.5%	30,008	28,306	6.0%	30,044	-0.1%
Repairs and Maintenance	1,963	1,875	4.7%	1,412	39.0%	9,085	11,250	-19.2%	9,534	-4.7%
Leases and Rentals	1,177	1,058	11.2%	1,357	-13.3%	6,699	6,348	5.5%	6,402	4.6%
Other Expense	1,000	1,135	-11.9%	1,000	0.0%	6,000	6,810	-11.9%	7,219	-16.9%
TOTAL OPERATING EXPENSES	\$ 921,044	\$ 964,235	-4.5%	\$ 820,407	12.3%	\$ 5,436,031	\$ 5,821,930	-6.6%	\$ 5,294,978	2.7%
Depreciation/Amortization	\$ 21,212	\$ 21,871	-3.0%	\$ 21,510	-1.4%	\$ 128,223	\$ 129,043	-0.6%	\$ 129,422	-0.9%
TOTAL OPERATING COSTS	\$ 942,255	\$ 986,106	-4.4%	\$ 841,917	11.9%	\$ 5,564,254	\$ 5,950,973	-6.5%	\$ 5,424,399	2.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ (52,637)	\$ (145,046)	-63.7%	\$ 112,385	-146.8%	\$ (1,206,274)	\$ (830,641)	45.2%	\$ (501,967)	140.3%
Operating Margin	-5.92%	-17.25%	-65.7%	11.78%	-150.2%	-27.68%	-16.22%	70.6%	-10.20%	171.4%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
MARCH 2026**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 230,155	\$ 170,038	35.4%	\$ 174,670	31.8%	\$ 1,240,368	\$ 1,082,846	14.5%	\$ 1,070,046	15.9%
TOTAL PATIENT REVENUE	\$ 230,155	\$ 170,038	35.4%	\$ 174,670	31.8%	\$ 1,240,368	\$ 1,082,846	14.5%	\$ 1,070,046	15.9%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 77,849	\$ 61,187	27.2%	\$ 60,600	28.5%	\$ 434,695	\$ 389,650	11.6%	\$ 377,272	15.2%
Self Pay Adjustments	87,389	54,689	59.8%	55,090	58.6%	399,441	348,277	14.7%	342,500	16.6%
Bad Debts	518	(3,884)	-113.3%	3,778	-86.3%	(3,627)	(24,735)	-85.3%	5,574	-165.1%
TOTAL REVENUE DEDUCTIONS	\$ 165,755	\$ 111,992	48.0%	\$ 119,468	38.7%	\$ 830,509	\$ 713,192	16.4%	\$ 725,345	14.5%
	72.0%	65.9%		68.4%		67.0%	65.9%		67.8%	
NET PATIENT REVENUE	\$ 64,399	\$ 58,046	10.9%	\$ 55,203	16.7%	\$ 409,860	\$ 369,654	10.9%	\$ 344,700	18.9%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ 134,323	\$ 47,777	0.0%	\$ 149,126	-9.9%	\$ 330,722	\$ 286,662	0.0%	\$ 301,482	9.7%
TOTAL OTHER REVENUE	\$ 134,323	\$ 47,777	181.1%	\$ 149,126	-9.9%	\$ 330,722	\$ 286,662	15.4%	\$ 301,482	9.7%
NET OPERATING REVENUE	\$ 198,722	\$ 105,823	87.8%	\$ 204,328	-2.7%	\$ 740,582	\$ 656,316	12.8%	\$ 646,182	14.6%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 77,468	\$ 63,380	22.2%	\$ 61,633	25.7%	\$ 419,309	\$ 400,268	4.8%	\$ 358,860	16.8%
Benefits	12,393	9,811	26.3%	10,256	20.8%	63,846	64,502	-1.0%	58,651	8.9%
Physician Services	69,585	73,535	-5.4%	56,247	23.7%	468,726	441,210	6.2%	453,338	3.4%
Cost of Drugs Sold	38,591	29,207	32.1%	8,191	371.1%	159,996	186,001	-14.0%	177,868	-10.0%
Supplies	3,579	3,189	12.2%	1,797	99.2%	22,992	19,872	15.7%	18,926	21.5%
Utilities	(1,533)	2,013	-176.2%	1,272	-220.5%	13,368	11,696	14.3%	12,778	4.6%
Repairs and Maintenance	441	983	-55.2%	531	-17.0%	3,717	5,898	-37.0%	3,847	-3.4%
Leases and Rentals	672	647	3.8%	627	7.0%	3,573	3,882	-8.0%	3,978	-10.2%
Other Expense	1,000	1,135	-11.9%	1,000	0.0%	6,000	6,810	-11.9%	7,219	-16.9%
TOTAL OPERATING EXPENSES	\$ 202,195	\$ 183,900	9.9%	\$ 141,555	42.8%	\$ 1,161,528	\$ 1,140,139	1.9%	\$ 1,095,465	6.0%
Depreciation/Amortization	\$ 3,749	\$ 4,078	-8.1%	\$ 4,048	-7.4%	\$ 23,451	\$ 24,273	-3.4%	\$ 24,290	-3.5%
TOTAL OPERATING COSTS	\$ 205,945	\$ 187,978	9.6%	\$ 145,603	41.4%	\$ 1,184,979	\$ 1,164,412	1.8%	\$ 1,119,755	5.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ (7,222)	\$ (82,155)	91.2%	\$ 58,725	112.3%	\$ (444,397)	\$ (508,096)	12.5%	\$ (473,573)	6.2%
Operating Margin	-3.63%	-77.63%	-95.3%	28.74%	-112.6%	-60.01%	-77.42%	-22.5%	-73.29%	-18.1%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
MARCH 2026**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 248,256	\$ 317,615	-21.8%	\$ 204,865	21.2%	\$ 1,510,890	\$ 1,906,574	-20.8%	\$ 1,342,939	12.5%
TOTAL PATIENT REVENUE	\$ 248,256	\$ 317,615	-21.8%	\$ 204,865	21.2%	\$ 1,510,890	\$ 1,906,574	-20.8%	\$ 1,342,939	12.5%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 101,934	\$ 135,870	-25.0%	\$ 97,603	4.4%	\$ 619,916	\$ 815,596	-24.0%	\$ 573,951	8.0%
Self Pay Adjustments	64,046	67,807	-5.5%	36,160	77.1%	333,490	407,034	-18.1%	276,220	20.7%
Bad Debts	(5,244)	(1,161)	351.7%	1,195	-539.0%	(7,066)	(6,968)	1.4%	4,279	-265.1%
TOTAL REVENUE DEDUCTIONS	\$ 160,736	\$ 202,516	-20.6%	\$ 134,958	19.1%	\$ 946,340	\$ 1,215,662	-22.2%	\$ 854,450	10.8%
	64.75%	63.76%		65.88%		62.63%	63.76%		63.63%	
NET PATIENT REVENUE	\$ 87,520	\$ 115,099	-24.0%	\$ 69,908	25.2%	\$ 564,550	\$ 690,912	-18.3%	\$ 488,489	15.6%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 87,520	\$ 115,099	-24.0%	\$ 69,908	25.2%	\$ 564,550	\$ 690,912	-18.3%	\$ 488,489	15.6%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 21,598	\$ 45,755	-52.8%	\$ 25,283	-14.6%	\$ 151,829	\$ 272,593	-44.3%	\$ 154,406	-1.7%
Benefits	3,455	7,083	-51.2%	4,207	-17.9%	23,118	43,928	-47.4%	25,235	-8.4%
Physician Services	83,542	91,867	-9.1%	47,909	74.4%	487,713	551,202	-11.5%	327,866	48.8%
Cost of Drugs Sold	26,866	10,862	147.3%	877	2962.8%	64,549	65,201	-1.0%	34,623	86.4%
Supplies	5,727	3,088	85.4%	4,508	27.0%	17,099	18,535	-7.7%	14,071	21.5%
Utilities	(427)	2,462	-117.4%	2,769	-115.4%	16,640	16,610	0.2%	17,266	-3.6%
Repairs and Maintenance	-	-	0.0%	-	100.0%	276	-	0.0%	-	100.0%
Leases and Rentals	168	71	136.9%	99	69.8%	1,027	426	141.1%	323	218.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 140,928	\$ 161,188	-12.6%	\$ 85,651	64.5%	\$ 762,252	\$ 968,495	-21.3%	\$ 573,790	32.8%
Depreciation/Amortization	\$ 17,387	\$ 17,718	-1.9%	\$ 17,387	0.0%	\$ 104,324	\$ 104,320	0.0%	\$ 104,683	-0.3%
TOTAL OPERATING COSTS	\$ 158,316	\$ 178,906	-11.5%	\$ 103,038	53.6%	\$ 866,576	\$ 1,072,815	-19.2%	\$ 678,472	27.7%
NET GAIN (LOSS) FROM OPERATIONS	\$ (70,795)	\$ (63,807)	11.0%	\$ (33,131)	113.7%	\$ (302,026)	\$ (381,903)	-20.9%	\$ (189,983)	59.0%
Operating Margin	-80.89%	-55.44%	45.9%	-47.39%	70.7%	-53.50%	-55.28%	-3.2%	-38.89%	37.6%

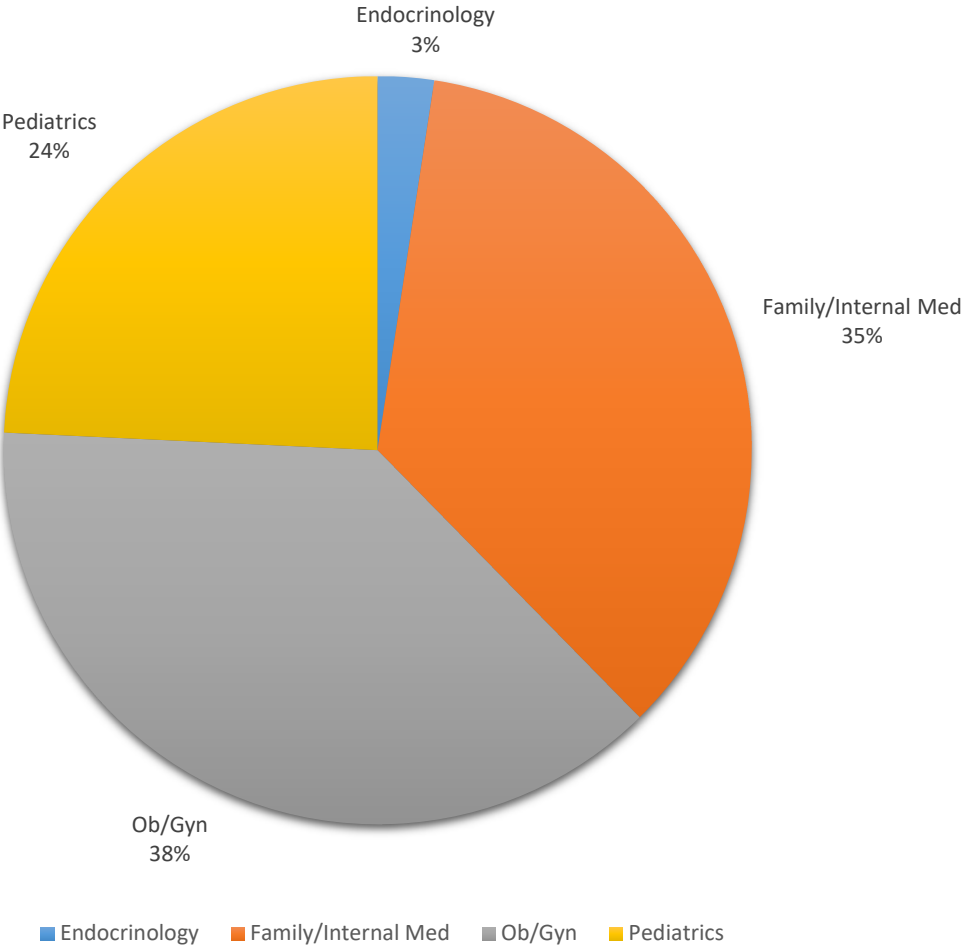
**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
MARCH 2026**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 419,971	\$ 378,991	10.8%	\$ 395,646	6.1%	\$ 2,501,814	\$ 2,549,643	-1.9%	\$ 2,536,080	-1.4%
TOTAL PATIENT REVENUE	\$ 419,971	\$ 378,991	10.8%	\$ 395,646	6.1%	\$ 2,501,814	\$ 2,549,643	-1.9%	\$ 2,536,080	-1.4%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 185,238	\$ 180,617	2.6%	\$ 186,175	-0.5%	\$ 1,112,322	\$ 1,215,093	-8.5%	\$ 1,229,337	-9.5%
Self Pay Adjustments	28,079	22,620	24.1%	27,029	3.9%	160,928	152,174	5.8%	125,244	28.5%
Bad Debts	(6,143)	(959)	540.6%	2,339	-362.7%	(6,393)	(6,453)	-0.9%	15,079	-142.4%
TOTAL REVENUE DEDUCTIONS	\$ 207,173	\$ 202,278	2.4%	\$ 215,542	-3.9%	\$ 1,266,858	\$ 1,360,814	-6.9%	\$ 1,369,660	-7.5%
	49.33%	53.37%		54.48%		50.64%	53.37%		54.01%	
NET PATIENT REVENUE	\$ 212,798	\$ 176,713	20.4%	\$ 180,104	18.2%	\$ 1,234,956	\$ 1,188,829	3.9%	\$ 1,166,420	5.9%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 212,798	\$ 176,713	20.4%	\$ 180,104	18.2%	\$ 1,234,956	\$ 1,188,829	3.9%	\$ 1,166,420	5.9%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 40,945	\$ 37,372	9.6%	\$ 36,693	11.6%	\$ 235,722	\$ 249,318	-5.5%	\$ 181,799	29.7%
Benefits	6,550	5,785	13.2%	6,106	7.3%	35,892	40,177	-10.7%	29,712	20.8%
Physician Services	64,095	63,327	1.2%	63,999	0.1%	388,262	379,962	2.2%	404,724	-4.1%
Cost of Drugs Sold	27,896	20,980	33.0%	42,399	-34.2%	132,538	141,144	-6.1%	140,174	-5.4%
Supplies	5,943	6,731	-11.7%	5,046	17.8%	42,940	45,066	-4.7%	42,358	1.4%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 145,428	\$ 134,230	8.3%	\$ 154,455	-5.8%	\$ 835,318	\$ 855,877	-2.4%	\$ 798,980	4.5%
Depreciation/Amortization	\$ 75	\$ 75	-0.2%	\$ 75	0.0%	\$ 449	\$ 450	-0.2%	\$ 449	0.0%
TOTAL OPERATING COSTS	\$ 145,503	\$ 134,305	8.3%	\$ 154,530	-5.8%	\$ 835,767	\$ 856,327	-2.4%	\$ 799,429	4.5%
NET GAIN (LOSS) FROM OPERATIONS	\$ 67,295	\$ 42,408	58.7%	\$ 25,574	163.1%	\$ 399,189	\$ 332,502	20.1%	\$ 366,991	8.8%
Operating Margin	31.62%	24.00%	31.8%	14.20%	122.7%	32.32%	27.97%	15.6%	31.46%	2.7%

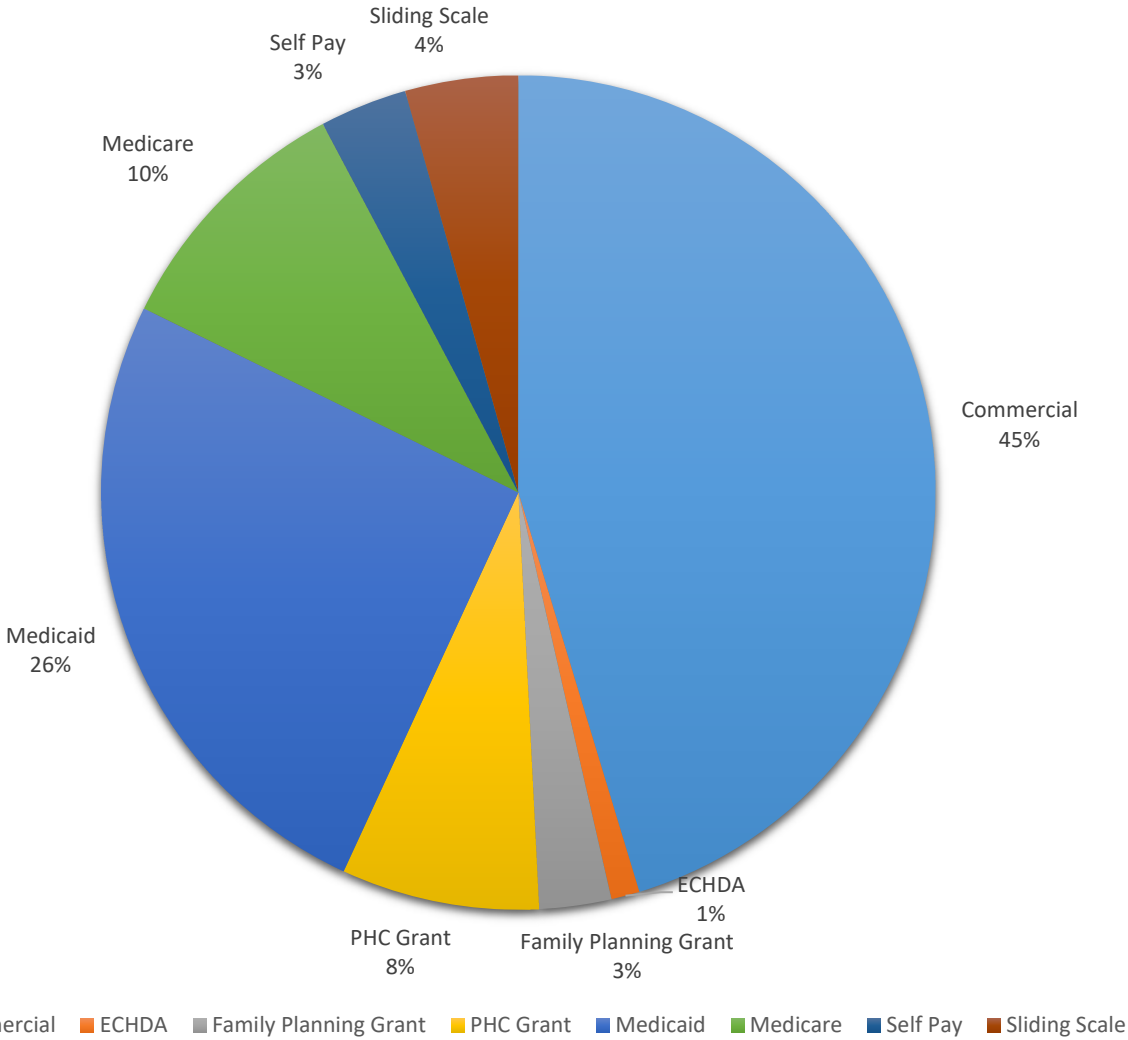
**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WOMENS CLINIC- OPERATIONS SUMMARY
MARCH 2026**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 889,591	\$ 1,082,748	-17.8%	\$ 1,044,667	-14.8%	\$ 5,176,914	\$ 6,310,238	-18.0%	\$ 5,979,729	-13.4%
TOTAL PATIENT REVENUE	\$ 889,591	\$ 1,082,748	-17.8%	\$ 1,044,667	-14.8%	\$ 5,176,914	\$ 6,310,238	-18.0%	\$ 5,979,729	-13.4%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 436,684	\$ 571,311	-23.6%	\$ 493,413	-11.5%	\$ 2,840,273	\$ 3,329,590	-14.7%	\$ 3,147,274	-9.8%
Self Pay Adjustments	77,412	70,628	9.6%	44,672	73.3%	617,262	411,619	50.0%	211,277	192.2%
Bad Debts	(15,083)	(2,616)	476.6%	6,619	-327.9%	(98,514)	(15,246)	546.2%	(163)	60475.4%
TOTAL REVENUE DEDUCTIONS	\$ 499,014	\$ 639,323	-21.9%	\$ 544,704	-8.4%	\$ 3,359,022	\$ 3,725,963	-9.8%	\$ 3,358,388	0.0%
	56.09%	59.05%		52.14%		64.88%	59.05%		56.16%	
NET PATIENT REVENUE	\$ 390,577	\$ 443,425	-11.9%	\$ 499,962	-21.9%	\$ 1,817,893	\$ 2,584,275	-29.7%	\$ 2,621,341	-30.7%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 390,577	\$ 443,425	-11.9%	\$ 499,962	-21.9%	\$ 1,817,893	\$ 2,584,275	-29.7%	\$ 2,621,341	-30.7%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 90,515	\$ 117,087	-22.7%	\$ 85,934	5.3%	\$ 510,450	\$ 664,436	-23.2%	\$ 529,160	-3.5%
Benefits	14,480	18,125	-20.1%	14,299	1.3%	77,724	107,072	-27.4%	86,484	-10.1%
Physician Services	304,085	304,276	-0.1%	289,481	5.0%	1,876,013	1,825,656	2.8%	1,962,794	-4.4%
Cost of Drugs Sold	15,740	35,917	-56.2%	39,269	-59.9%	162,259	205,411	-21.0%	193,335	-16.1%
Supplies	5,812	8,315	-30.1%	8,463	-31.3%	43,261	47,662	-9.2%	47,395	-8.7%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	1,522	892	70.6%	881	72.8%	5,092	5,352	-4.9%	5,687	-10.5%
Leases and Rentals	337	305	10.5%	418	-19.4%	2,133	1,830	16.6%	1,888	13.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 432,491	\$ 484,917	-10.8%	\$ 438,746	-1.4%	\$ 2,676,933	\$ 2,857,419	-6.3%	\$ 2,826,743	-5.3%
Depreciation/Amortization	\$ -	\$ -	0.0%	\$ -	100.0%	\$ -	\$ -	0.0%	\$ -	100.0%
TOTAL OPERATING COSTS	\$ 432,491	\$ 484,917	-10.8%	\$ 438,746	-1.4%	\$ 2,676,933	\$ 2,857,419	-6.3%	\$ 2,826,743	-5.3%
NET GAIN (LOSS) FROM OPERATIONS	\$ (41,914)	\$ (41,492)	1.0%	\$ 61,217	-168.5%	\$ (859,040)	\$ (273,144)	214.5%	\$ (205,402)	318.2%
Operating Margin	-10.73%	-9.36%	14.7%	12.24%	-187.6%	-47.25%	-10.57%	347.1%	-7.84%	503.1%

FHC March Visits By Service



Total FHC March Visits by Financial Class



FQHC Financial and Operational Overview- March 2026

Summary of Financial Position-Combined

For the month of March, the FQHC group combined generated a net loss from operations of (\$52.6K), which is (\$92K) favorable to budget and (\$165K) unfavorable to prior year.

Year-to-date (YTD), the organization reported a net loss from operations of (\$1.2M), which is (\$375K) unfavorable to budget and (\$704K) unfavorable compared to prior year.

Net Operating Revenue Drivers:

- Net Patient Revenue under budget (-4.8%) due to lower than budgeted volumes at West University and Women's Clinic. Total combined visits below budget (-11.3%).
- Other Revenue favorable to budget by \$86K (+5.8%) due to 340B contracted pharmacy replenishment cycle and timing of State grant payments.

Key Expense Variances:

- Operating expenses were favorable to budget by (+4.5%); Locum OB expenses totaled \$107K for March.

Site-Level Financial Performance- March 2026

Clinic Site	Net Gain (Loss)	Variance vs. Budget	Primary Drivers
FHC Clements	(\$7K)	+91.2%	Net Operating Revenue (Other Revenue) favorable to budget \$86K.
FHC West University	(\$70K)	-11.0%	Lower than budgeted volumes and net revenue
Healthy Kids Clinic- JBS	\$67K	+58.7%	Strong volumes and productivity
Women's Clinic	(\$41K)	-1.0%	Lower than budgeted volumes and net revenue. Locum expense for OB call coverage.

Operational Overview by Clinic-March 2026

MCH Family Health Clinic-Clements

Net Gain/(Loss) From Operations: (\$7K) vs (\$82K) (+91.2%)

Productivity: Total Visits: 785 Actual vs 594 Budget (+32.2%)

Provider Updates: Tammy Trollope, FNP was recognized during the ECHD Board meeting for receiving the top patient satisfaction scores for February/March.

Workforce and Staffing Update: Currently searching for two full-time Medical Assistants.

FTEs: 14.2 Actual vs 12 Budget (-18.4%), YTD: 12.6 Actual vs 13.0 Budget (+3.4%)

Key Focus Areas: Employee Vacancies, Scheduling optimization.

Other: Since its opening on March 18, 2026, the MCH Diabetes Clinic at Clements has provided diabetic screening services to 32 patients.

Operational Overview by Clinic-March 2026

MCH Family Health Clinic-West University

Net Gain/(Loss) From Operations: (\$70K) vs (\$63K) (-11.0%)

Productivity: Total Visits: 769 Actual vs 1,048 Budget (-26.6%); Budgeted provider vacancy is contributing to the negative variance.

Provider Updates: Currently searching for a pediatrician and nurse practitioner for West University. No site visits scheduled at this time.

Workforce and Staffing Update: Currently searching for a part-time Medical Assistant
FTEs: 7.9 Actual vs 12.2 Budget (-35.6%), YTD: 9.3 Actual vs 12.5 Budget (-25.6%)

Key Focus Areas: Scheduling optimization, new patient marketing, provider recruitment.

Operational Overview by Clinic-March 2026

MCH Healthy Kids Clinic-JBS

Net Gain/(Loss) From Operations: \$67K vs \$42K (+58.7%)

Productivity: Total Visits: 956 Actual vs 936 Budget (+2.1%)

Provider Updates: Currently searching for a pediatrician; no site visits scheduled at this time.

Workforce and Staffing Update: The Healthy Kids Clinic currently has vacancies for a full-time LVN, and a full-time Medical Assistant. *FTEs: 10.2 Actual vs 9.8 Budget (-3.5%), YTD: 9.9 Actual vs 11.3 Budget (-12.3%)*

Key Focus Areas: Employee vacancies; Provider recruitment.

Operational Overview by Clinic-March 2026

MCH Women's Clinic

Net Gain/(Loss) From Operations: (\$41K) vs (\$41K) (-1.0%)

Productivity: Total Visits: 1,450 Actual vs 1,884 Budget (-23.0%); Budgeted provider vacancy is contributing to the negative variance.

Provider Updates: Currently searching for two Ob/Gyns; no site visits scheduled at this time.

Workforce and Staffing Update: The Women's Clinic currently has vacancies for a full-time Medical Assistant and Eligibility Coordinator. *FTEs: 18.7 Actual vs 25.1 Budget (-25.4%), YTD: 18.5 Actual vs 24.4 Budget (-24.1%)*

Key Focus Areas: Provider recruitment, enhance revenue cycle performance.

Community Events

MCH Diabetes Clinic @ Clements-Wednesdays 4pm-8pm

Dia Del Nino @ Floyd Gwin Park- May 2, 2026

Other Business

TACHC Public Entity Board Training- TBD

Annual 340B Mock Audit- April 29-30, 2026. Invitation to the exit conference will be sent out once available.



Investor Statement

December 31, 2025- March 31, 2026

Prepared for

ECTOR COUNTY HOSPITAL DISTRICT

ECTOR COUNTY HOSPITAL DISTRICT
PO BOX 7239
Odessa, TX 79761

Advisor

Charles Brown & Jarrod Patterson

Momentum Independent Network Inc.

ECTOR COUNTY HOSPITAL DISTRICT
March 31, 2026

Yield Summary

Sector	Cost Basis	Weighted Avg Yield	Market Value	Unrealized Gain/Loss
Treasuries/Agencies/CDs	\$ 39,819,789	3.75%	\$ 39,852,911	\$ 33,121
Money Market/Cash	\$ 18,822,857	3.24%	\$ 18,822,857	\$ 0
Total	\$ 58,642,646	3.59%	\$ 58,675,766	\$ 33,121

	03/31/2026	03/31/2025
3 MONTH TREASURY BILL	3.70%	4.32%
5 YEAR TREASURY BILL	3.92%	3.96%
10 YEAR TREASURY NOTE	4.30%	4.23%
30 YEAR TREASURY NOTE	4.88%	4.59%

The information is based on data received. Information supporting the recommendation is enclosed. Mutual funds, ETFs and variable products are sold by prospectus. Please consider the investment objectives, risks, charges, and expenses of the investment company carefully before investing. The prospectus contains this and other information about the investment company. Prospectuses may be obtained from the investment company or from your registered representative. Please read the prospectus carefully before investing. Investors should consider their individual investment time horizon and income tax brackets, both current and anticipated, when making an investment decision. ETFs trade like a stock and may trade for less than their net asset value. Asset allocation and Diversification does not ensure a profit and may not protect against loss in declining markets. None of the named entities, herein, are affiliated.

ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts



Holdings Detail As of Mar 31, 2026

Holdings	Units	Cost ¹	Portfolio Value	Gain/Loss ²	Gain/Loss %	% of Portfolio	Dur	Mat. Date	Price	YTM
26761549		\$ 1,612,363	\$ 1,612,362	\$ 0	0.00 %	2.75 %				
Dreyfus Government Cash Mgmt Inv DGVXX	1,612,076.54	1,612,077	1,612,077	0	0.00	2.75			\$ 1.00	—
Cash		286	286			0.00				—
38285456		9,094,279	8,997,464	-96,815	-1.06	15.33				
Federal Farm Credit Banks 3.7 03/05/29 3133EWF3	2,757,000	2,760,399	2,731,801	-28,598	-1.04	4.66	1.87	Mar 5, 2029	99.09	3.57 %
TEXAS TRANSN COMMN ST HWY FD REV 5.178 04/01/30 88283LHU3	2,475,000	2,586,233	2,518,016	-68,217	-2.64	4.29	2.41	Apr 1, 2030	101.74	3.95
Dreyfus Government Cash Mgmt Inv DGVXX	3,747,447.11	3,747,447	3,747,447	0	0.00	6.39			1.00	—
Cash		200	200			0.00				—
26761610		754,661	754,660	0	0.00	1.29				
Dreyfus Government Cash Mgmt Inv DGVXX	754,435.94	754,436	754,436	0	0.00	1.29			1.00	—
Cash		225	225			0.00				—
26761530		5,692,253	5,718,819	26,566	0.47	9.75				
United States Treasury Notes 1.25 12/31/26 91282CDQ1	4,716,000	4,602,801	4,629,367	26,566	0.58	7.89	0.67	Dec 31, 2026	98.16	3.59
Dreyfus Government Cash Mgmt Inv DGVXX	1,089,251.3	1,089,251	1,089,251	0	0.00	1.86			1.00	—
Cash		201	201			0.00				—
26761506		40,502,720	40,606,090	103,370	0.26	69.20				
United States Treasury Notes 4.125 10/31/26 91282CLS8	6,764,000	6,783,456	6,775,972	-7,484	-0.11	11.55	0.50	Oct 31, 2026	100.18	3.62
United States Treasury Notes 1.5 08/15/26 9128282A7	7,307,000	7,130,605	7,245,037	114,431	1.60	12.35	0.30	Aug 15, 2026	99.15	3.89
United States Treasury Notes 1.25 12/31/26 91282CDQ1	3,078,000	3,004,119	3,021,457	17,338	0.58	5.15	0.67	Dec 31, 2026	98.16	3.59
TEXAS TRANSN COMMN ST HWY FD REV 5.178 04/01/30 88283LHU3	2,865,000	2,933,473	2,914,794	-18,679	-0.64	4.97	2.41	Apr 1, 2030	101.74	4.52
United States Treasury Notes 1.125 02/28/27 912828ZB9	6,170,000	6,032,618	6,025,807	-6,810	-0.11	10.27	0.83	Feb 28, 2027	97.66	3.62
United States Treasury Notes 3.75 04/15/26 91282CGV7	3,745,000	3,744,893	3,744,963	70	0.00	6.38	0.01	Apr 15, 2026	100.00	3.75
Dreyfus Government Cash Mgmt Inv DGVXX	10,631,915.95	10,631,916	10,631,916	0	0.00	18.12			1.00	—
Morgan Stanley Bk N A Cd 1.10000% 11/19/202 61765Q6N4	250,000	241,192	245,697	4,505	1.87	0.42		Nov 19, 2026	98.28	1.89
Cash		447	447			0.00				—
38285461		986,371	986,371	0	0.00	1.68				
Dreyfus Government Cash Mgmt Inv DGVXX	986,130.16	986,130	986,130	0	0.00	1.68			1.00	—
Cash		241	241			0.00				—
Total		58,642,646	58,675,766	33,121	0.06					

1 Cost basis values are not provided by the custodian in all cases, and should be independently verified from your original purchase records.

2 Capital gain/loss data presented here is a general guide and should not be relied upon in the preparation of your tax returns.

Holdings Detail As of Mar 31, 2026

3 Sector information is provided by Morningstar.

4 An indication of the current dividends and interest vs. the current market value of the holdings. The yield represents the current amount of income that is being generated from the portfolio without liquidating the principal or capital gains on the portfolio. However, the yield will fluctuate daily and current or past performance is not a guarantee of future results.

5 Net and Gross expense ratio data is obtained from a third party data provider and is believed to be accurate, but has not been verified by Envestnet.

For Canadian mutual funds and ETFs, management expense ratio (MER) will be used as a net expense ratio equivalent. MER differs from Net Expense Ratio in that MER takes into consideration investment management fees, operating expenses and taxes while Net Expense Ratio reflects the amount paid for investment management fees after accounting for discounts and temporary fee waivers, distribution fees, 12(b)-1 fees and other operating expenses.

These reports are not to be construed as an offer or the solicitation of an offer to buy or sell securities mentioned herein. Information contained in these reports is based on sources and data believed reliable. The information used to construct these reports was received via a variety of sources. These reports are for informational purposes only. These reports do not take the place of any brokerage statements, any fund company statements, or any tax forms. You are urged to compare this report with the statement you receive from your custodian covering the same period. Differences in positions may occur due to reporting dates used and whether certain assets are not maintained by your custodian. There may also be differences in the investment values shown due to the use of differing valuation sources and methods.

Note regarding loan balance: Your group annuity contract loan balance (if applicable) is not itemized in this report although it is reflected in your Contract Value. For more details regarding your loan balance please review your most recent group annuity statement or contact your Advisor who can assist you in obtaining this information.

The inclusion of ratings data in the CSV download is subject to the S&P 500 contractual terms.

ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts

Bond Analysis As of Mar 31, 2026

Overview ^{1 2}

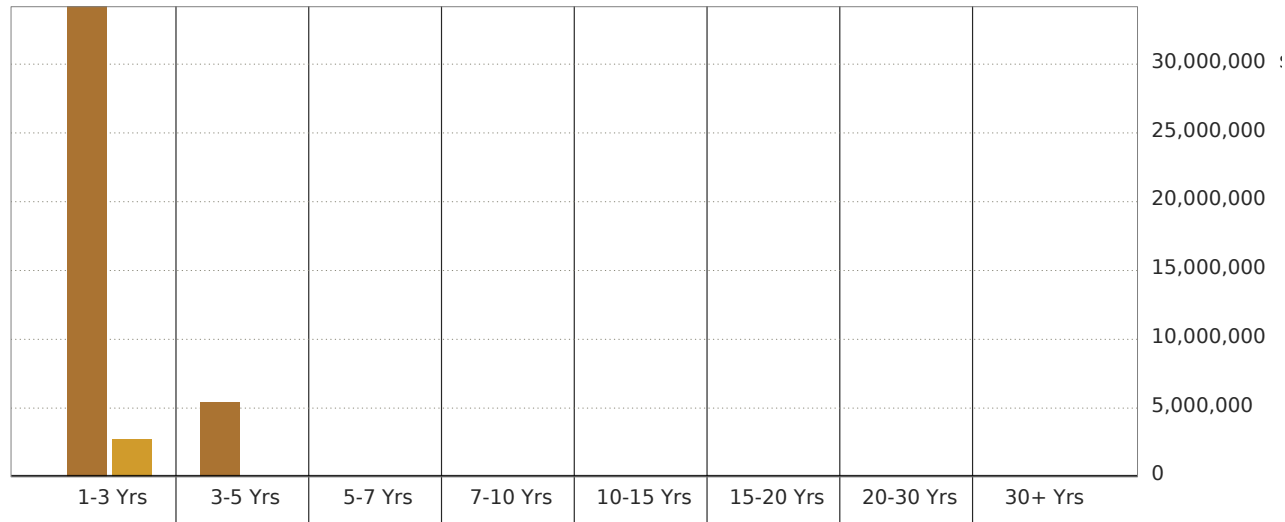
Total Number of Issues	9
Face Value	39,877,000
Market Value	\$ 39,607,213
Long/Intermediate Term Average S&P Rating ³	—
Long/Intermediate Term Average Fitch Rating ³	AA+

Statistics ^{1 2}

Average Bond Yield ⁴	2.71 %
Average Yield to Maturity ⁵	3.82 %
Average Yield to Worst ⁶	3.82 %
Average Coupon	2.71 %
Average Modified Duration (Years) ⁷	0.91
Average Effective Duration (Years) ⁸	0.86
Average Duration to Worst ⁹	0.91
Average Convexity (par) ¹⁰	0.01

Bond Maturity vs. Call Date Distribution

Maturity | **Call Date**



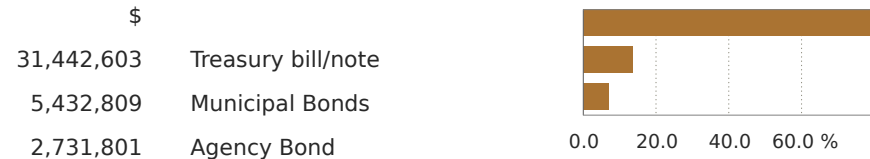
Period	Bond Maturity	Total %	Callable	Total %
1 to 3 Years	\$ 34,174,404	86.28 %	\$ 2,731,801	6.90 %
3 to 5 Years	5,432,809	13.72	—	—

Bond Analysis As of Mar 31, 2026

Bond Coupon Concentration ¹¹



Bond Distribution by Type ^{11 12}



Bond Distribution by S&P Rating ^{1 13 14}



Bond Distribution by Fitch Rating ^{1 15 14}



These reports are not to be construed as an offer or the solicitation of an offer to buy or sell securities mentioned herein. Information contained in these reports is based on sources and data believed reliable. The information used to construct these reports was received via a variety of sources. These reports are for informational purposes only. These reports do not take the place of any brokerage statements, any fund company statements, or any tax forms. You are urged to compare this report with the statement you receive from your custodian covering the same period. Differences in positions may occur due to reporting dates used and whether certain assets are not maintained by your custodian. There may also be differences in the investment values shown due to the use of differing valuation sources and methods.

- 1 Bond type, statistics and rating information is provided by Intercontinental Exchange.
- 2 Data is weighted and calculated, if information is available on at least 50% of holdings in total bond market value. If information is available on less than 50%, the data is shown as 'n/a'.
- 3 Average credit quality gives a snapshot of the portfolio's overall credit quality. It is an average of each bond's credit rating, adjusted for its relative weighting in the portfolio. Bonds with one year to maturity at the time of issuance are considered cash and are not include in the Average Credit ratings.
- 4 Average Bond Yield is an indication of the interest earned vs. the current market value of the holdings. The yield represents the current amount of income that is being generated from the portfolio without liquidating the principal or capital gains on the portfolio. The Average Bond Yield will fluctuate daily and current or past performance is not a guarantee of future results.
- 5 Average Yield to Maturity is the yield of the bonds taking into account the price discount or premium over face value. It is calculated with the cash-flow assumption that the instruments trade to maturity and is averaged with the corresponding weights of the constituent bonds.
- 6 Average Yield To Worst is an arithmetic average of the Daily Yield To Worst which is the lowest amount an investor could earn if the bond is purchased at the current price and held until the bond matures or is called.
- 7 Average Modified Duration is a measurement of change in the value of a bond to a change in interest rates; it determines the effect a 100 basis point (1%) change in interest rates will have on the price of the bond. It is calculated with the cash-flow assumption that the instrument trades to maturity and is averaged with the corresponding weights of the constituent bonds.
- 8 Average Effective Duration is a simulated measure of duration which measures change in price for given change in rates. It is calculated using an option based model that accounts for embedded options and is averaged with the corresponding weights of the constituent bonds.
- 9 Average Duration to Worst represents the percentage change in value per unit shift in the yield curve. It is calculated using certain cash flow assumptions and is averaged with the corresponding weights of the constituent bonds.

Bond Analysis As of Mar 31, 2026

-
- 10 Convexity is the measure of the sensitivity of a bond's price to a change in yield. A high convexity bond is more sensitive to changes in interest rates and should consequently witness larger fluctuations in price when interest rates move. The opposite is true of low convexity bonds, whose prices don't fluctuate as much when interest rates change. Average convexity is calculated using certain cash flow assumptions and is averaged with the corresponding weights of the constituent bonds.
-
- 11 The Group By Bond Coupon Concentration Holdings Report includes only Bonds Holdings.
-
- 12 The Group By Bond Distribution by Type Holdings Report includes only Bonds Holdings.
-
- 13 The Group By Bond Distribution by S&P Rating Holdings Report includes only Bonds Holdings.
-
- 14 Parent style classifications are provided by Morningstar, Inc. and mapped into one of the style classifications supported on this platform. Sector information is provided by Morningstar. Bond type and rating information is provided by Intercontinental Exchange.
-
- 15 The Group By Bond Distribution by Fitch Rating Holdings Report includes only Bonds Holdings.



ECTOR COUNTY HOSPITAL DISTRICT

Investment Portfolio

March 31, 2026

Charles Brown, Jarrod Patterson
Momentum Independent Network

All prices and values reflected in this report are captured from the current Hilltop Securities statements.

"This report is given as a courtesy to our clients. Hilltop Securities makes no warranties as to the completeness or accuracy of this information and specifically disclaims any liability arising from your use or reliance on this information. Hilltop Securities does not offer tax advice. You are solely responsible for the accuracy of cost basis and gain/loss information reported to tax authorities."

ECTOR COUNTY HOSPITAL DISTRICT
March 31, 2026

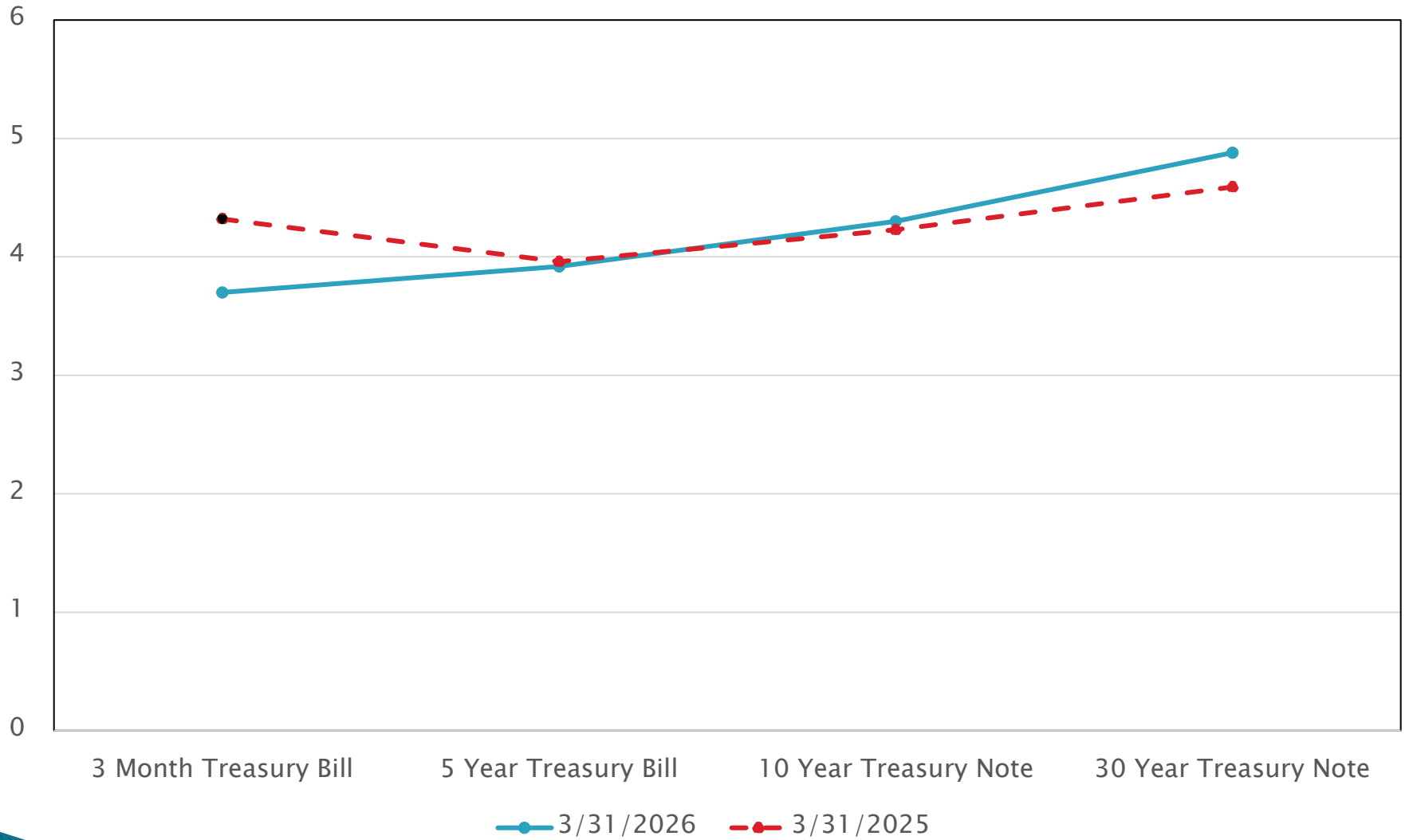
Yield Summary

Sector	Cost Basis	Weighted Avg Yield	Market Value	Unrealized Gain/Loss
Treasuries/Agencies/CDs	\$ 39,819,789	3.75%	\$ 39,852,911	\$ 33,121
Money Market/Cash	\$ 18,822,857	3.24%	\$ 18,822,857	\$ 0
Total	\$ 58,642,646	3.59%	\$ 58,675,766	\$ 33,121

	03/31/2026	03/31/2025
3 MONTH TREASURY BILL	3.70%	4.32%
5 YEAR TREASURY BILL	3.92%	3.96%
10 YEAR TREASURY NOTE	4.30%	4.23%
30 YEAR TREASURY NOTE	4.88%	4.59%

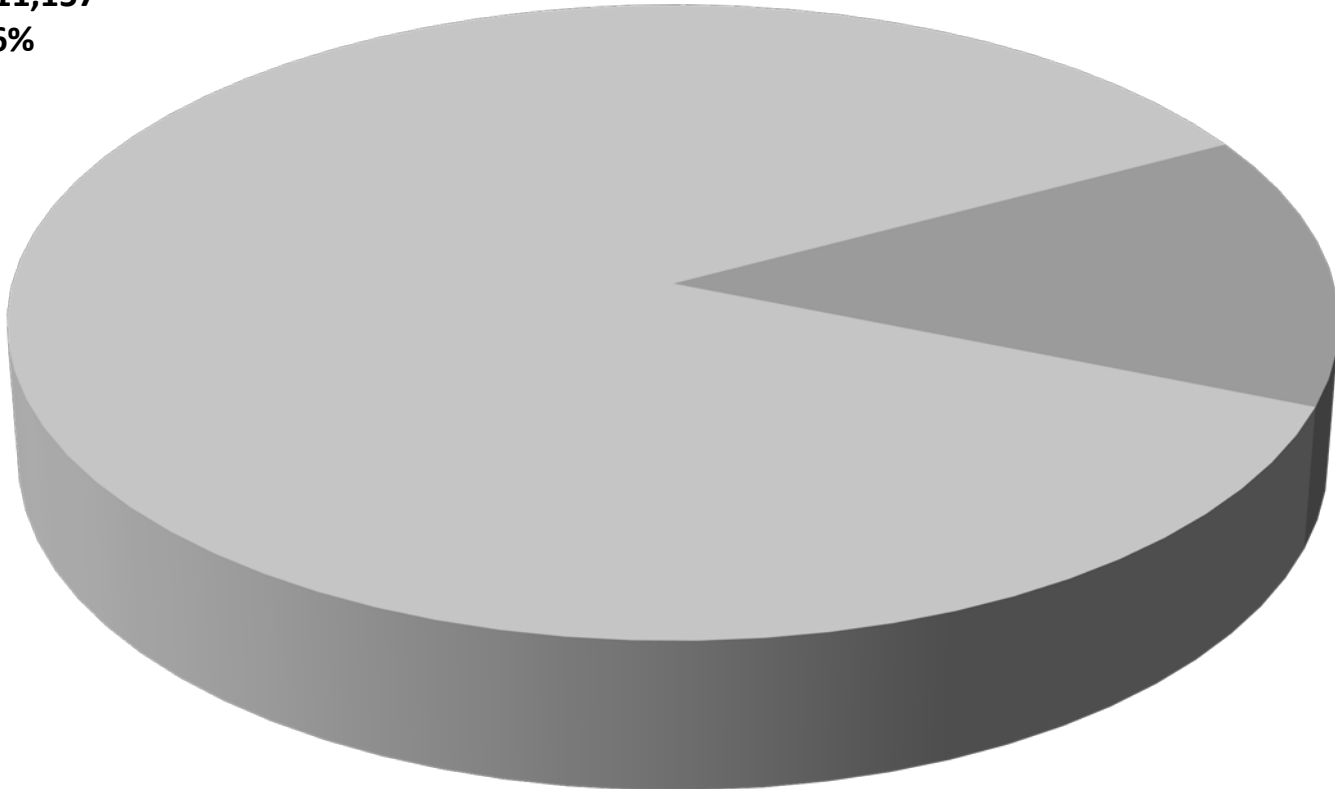
The information is based on data received. Information supporting the recommendation is enclosed. Mutual funds, ETFs and variable products are sold by prospectus. Please consider the investment objectives, risks, charges, and expenses of the investment company carefully before investing. The prospectus contains this and other information about the investment company. Prospectuses may be obtained from the investment company or from your registered representative. Please read the prospectus carefully before investing. Investors should consider their individual investment time horizon and income tax brackets, both current and anticipated, when making an investment decision. ETFs trade like a stock and may trade for less than their net asset value. Asset allocation and Diversification does not ensure a profit and may not protect against loss in declining markets. None of the named entities, herein, are affiliated.

Yield Curve



Asset Distribution by Market Value

Short Term
\$50,511,157
86%



**Treasuries,
Agencies,
& CDs
1-5 Yrs**
\$8,164,611
14%

**Charles Brown and Jarrod Patterson,
Financial Consultants
600 Strada Circle Suite 210
Mansfield, TX 76063
979-249-2545**

This information is provided for informational purposes only and as a courtesy to the customer and may include assets that the firm does not hold on behalf of the customer and which are not included on the firm's books and records.

It is important to review and save all source documents provided by a product sponsor or brokerage firm which may contain notices, disclosures and other information important to you and may also serve as a reference. All prices and values reflected in this report are captured from the current MIN statements.

The information contained herein is obtained from sources believed to be reliable, but its accuracy or completeness is not guaranteed. This information should not be construed as an offer to sell or a solicitation of an offer to buy any security. Principal amounts and estimated distributions may change at any time and are not guaranteed and used only for discussion.

Should any conflict exist between this report and any report or confirmation provided by a product sponsor or brokerage firm, information provided by the product sponsor or brokerage firm shall prevail. You are solely responsible for the accuracy of cost basis and gain/loss information reported to tax authorities.

Offering general securities through Momentum Independent Network Inc. (MIN) 717 Harwood St, Suite 3400, Dallas, TX 75270 • 800-562-8041 • Member of FINRA & SIPC. MIN nor its Representatives offer tax or legal advice.



MEMORANDUM

TO: ECHD Board of Directors
FROM: Russell Tippin, President/CEO and Sharon Clark, CFO
RE: **Quarterly Investment Report – Second Quarter 2026**
DATE: May 5, 2026

The Investment Report of Ector County Hospital District for the second quarter ended March 31, 2026, will be presented at the Finance Committee meeting May 5, 2026. This report was prepared to provide the Hospital President and Chief Financial Officer and Board of Directors information as required under the Public Funds Investment Act. Investments purchased during the second quarter of fiscal 2026 met the requirements of the Investment Policy and the Public Funds Investment Act.

To the best of my knowledge, as of March 31, 2026, the investment portfolio is in compliance with the Public Funds Investment Act and with the District's Investment Policy.

Russell Tippin
Investment Officer

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
MARCH 2026**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
Hospital InPatient Admissions										
Acute / Adult	1,207	1,255	-3.8%	1,153	4.7%	7,077	6,945	1.9%	6,876	2.9%
Neonatal ICU (NICU)	25	24	4.2%	27	-7.4%	160	130	23.1%	132	21.2%
Total Admissions	1,232	1,279	-3.7%	1,180	4.4%	7,237	7,075	2.3%	7,008	3.3%
Patient Days										
Adult & Pediatric	4,941	4,763	3.7%	4,720	4.7%	28,819	26,313	9.5%	26,879	7.2%
ICU	484	485	-0.2%	456	6.1%	2,820	2,682	5.1%	2,666	5.8%
CCU	466	484	-3.7%	436	6.9%	2,766	2,677	3.3%	2,658	4.1%
NICU	377	428	-11.9%	393	-4.1%	2,579	2,369	8.9%	2,390	7.9%
Total Patient Days	6,268	6,160	1.8%	6,005	4.4%	36,984	34,041	8.6%	34,593	6.9%
Observation (Obs) Days	799	828	-3.5%	702	13.8%	4,669	4,580	1.9%	4,664	0.1%
Nursery Days	242	305	-20.7%	272	-11.0%	1,655	1,688	-2.0%	1,635	1.2%
Total Occupied Beds / Bassinets	7,309	7,293	0.2%	6,979	4.7%	43,308	40,309	7.4%	40,892	5.9%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.88	4.57	6.9%	4.87	0.3%	4.86	4.56	6.6%	4.68	3.8%
NICU	15.08	17.83	-15.4%	14.56	3.6%	16.12	18.22	-11.5%	18.11	-11.0%
Total ALOS	5.09	4.82	5.6%	5.09	0.0%	5.11	4.81	6.2%	4.94	3.5%
Acute / Adult & Pediatric w/o OB	5.92			5.74	3.1%	5.78			5.57	3.7%
Average Daily Census	210.0	198.7	5.7%	193.7	8.4%	204.5	187.0	9.4%	190.1	7.6%
Hospital Case Mix Index (CMI)	1.7572	1.7598	-0.1%	1.7156	2.4%	1.7310	1.7598	-1.6%	1.7686	-2.1%
CMI Adjusted LOS	2.90	2.74	5.8%	2.97	-2.4%	2.95	2.73	8.0%	2.79	5.8%
Medicare										
Admissions	481	502	-4.2%	457	5.3%	2,845	2,775	2.5%	2,758	3.2%
Patient Days	2,674	2,801	-4.5%	2,774	-3.6%	16,494	15,448	6.8%	15,246	8.2%
Average Length of Stay	5.56	5.58	-0.4%	6.07	-8.4%	5.80	5.57	4.1%	5.53	4.9%
Case Mix Index	1.8663	2.0302	-8.1%	2.0041	-6.9%	1.9026	2.0302	-6.3%	2.0101	-5.3%
Medicaid										
Admissions	124	128	-3.1%	109	13.8%	711	710	0.1%	677	5.0%
Patient Days	936	518	80.7%	438	113.7%	4,716	2,875	64.0%	3,049	54.7%
Average Length of Stay	7.55	4.05	86.5%	4.02	87.8%	6.63	4.05	63.8%	4.50	47.3%
Case Mix Index	1.3504	1.2386	9.0%	1.1294	19.6%	1.1920	1.2386	-3.8%	1.2078	-1.3%
Commercial										
Admissions	397	414	-4.1%	373	6.4%	2,386	2,289	4.2%	2,286	4.4%
Patient Days	1,970	1,760	11.9%	1,573	25.2%	11,152	9,728	14.6%	10,126	10.1%
Average Length of Stay	4.96	4.25	16.7%	4.22	17.7%	4.67	4.25	10.0%	4.43	5.5%
Case Mix Index	1.7832	1.6709	6.7%	1.6339	9.1%	1.6890	1.6709	1.1%	1.6738	0.9%
Self Pay										
Admissions	200	203	-1.5%	208	-3.8%	1,108	1,123	-1.3%	1,087	1.9%
Patient Days	515	885	-41.8%	1,044	-50.7%	3,598	4,896	-26.5%	5,066	-29.0%
Average Length of Stay	2.58	4.36	-40.9%	5.02	-48.7%	3.25	4.36	-25.5%	4.66	-30.3%
Case Mix Index	1.6111	1.7383	-7.3%	1.5058	7.0%	1.7354	1.7383	-0.2%	1.7077	1.6%
All Other										
Admissions	30	32	-6.3%	33	-9.1%	187	178	5.1%	200	-6.5%
Patient Days	173	196	-11.7%	176	-1.7%	1,024	1,094	-6.4%	1,106	-7.4%
Average Length of Stay	5.77	6.13	-5.9%	5.33	8.1%	5.48	6.15	-10.9%	5.53	-1.0%
Case Mix Index	2.2893	2.0600	11.1%	1.8307	25.1%	2.0294	2.0600	-1.5%	2.0868	-2.8%
Radiology										
InPatient	5,238	5,044	3.8%	4,795	9.2%	30,211	27,877	8.4%	28,128	7.4%
OutPatient	9,011	9,438	-4.5%	8,552	5.4%	50,991	52,246	-2.4%	50,822	0.3%
Cath Lab										
InPatient	601	703	-14.5%	589	2.0%	3,626	3,888	-6.7%	3,941	-8.0%
OutPatient	299	408	-26.7%	423	-29.3%	2,011	2,258	-10.9%	2,318	-13.2%
Laboratory										
InPatient	88,842	88,441	0.5%	87,517	1.5%	525,212	488,742	7.5%	498,456	5.4%
OutPatient	75,032	80,102	-6.3%	73,841	1.6%	429,713	443,422	-3.1%	440,988	-2.6%
Other										
Deliveries	173	199	-13.1%	175	-1.1%	1,085	1,103	-1.6%	1,065	1.9%
Surgical Cases										
InPatient	259	259	0.0%	222	16.7%	1,416	1,433	-1.2%	1,411	0.4%
OutPatient	514	589	-12.7%	504	2.0%	3,064	3,260	-6.0%	3,167	-3.3%
Total Surgical Cases	773	848	-8.8%	726	6.5%	4,480	4,693	-4.5%	4,578	-2.1%
GI Procedures (Endo)										
InPatient	95	136	-30.1%	108	-12.0%	568	752	-24.5%	767	-25.9%
OutPatient	121	182	-33.5%	160	-24.4%	855	1,008	-15.2%	1,003	-14.8%
Total GI Procedures	216	318	-32.1%	268	-19.4%	1,423	1,760	-19.1%	1,770	-19.6%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
MARCH 2026**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
Emergency Room										
I/P Emergency Room Visits	1,074	791	35.8%	663	62.0%	4,903	4,381	11.9%	4,502	8.9%
O/P Emergency Room Visits	4,265	4,857	-12.2%	4,283	-0.4%	25,503	26,887	-5.1%	27,332	-6.7%
Total Emergency Room Visits	5,339	5,648	-5.5%	4,946	7.9%	30,406	31,268	-2.8%	31,834	-4.5%
Outpatient										
O/P Occasions of Service	22,302	21,841	2.1%	19,535	14.2%	125,417	120,906	3.7%	119,492	5.0%
Hospital Operations										
Manhours Paid	305,644	306,900	-0.4%	305,802	-0.1%	1,785,368	1,750,336	2.0%	1,773,898	0.6%
FTE's	1,725.4	1,732.5	-0.4%	1,726.3	-0.1%	1,716.7	1,683.0	2.0%	1,705.7	0.6%
Adjusted Patient Days	11,448	11,701	-2.2%	11,233	1.9%	67,769	64,595	4.9%	65,495	3.5%
Hours / Adjusted Patient Day	26.70	26.23	1.8%	27.22	-1.9%	26.34	27.10	-2.8%	27.09	-2.7%
Occupancy - Actual Beds	57.1%	56.9%	0.2%	52.6%	8.4%	55.6%	53.6%	3.7%	51.6%	7.6%
FTE's / Adjusted Occupied Bed	4.5	4.6	-2.0%	4.8	-5.6%	4.6	4.7	-3.4%	4.7	-3.4%
Family Health Clinic - Clements										
Total Medical Visits	785	594	32.2%	609	28.9%	3,974	3,818	4.1%	3,805	4.4%
Manhours Paid	2,511	2,121	18.4%	2,000	25.5%	13,056	13,513	-3.4%	11,229	16.3%
FTE's	14.2	12.0	18.4%	11.3	25.5%	12.6	13.0	-3.4%	10.8	16.3%
Family Health Clinic - West University										
Total Medical Visits	769	1,048	-26.6%	623	23.4%	4,522	6,327	-28.5%	4,327	4.5%
Manhours Paid	1,395	2,166	-35.6%	1,617	-13.7%	9,675	13,001	-25.6%	9,600	0.8%
FTE's	7.9	12.2	-35.6%	9.1	-13.7%	9.3	12.5	-25.6%	9.2	0.8%
Family Health Clinic - JBS										
Total Medical Visits	956	936	2.1%	909	5.2%	5,958	6,079	-2.0%	5,902	0.9%
Manhours Paid	1,801	1,740	3.5%	1,685	6.9%	10,263	11,703	-12.3%	8,487	20.9%
FTE's	10.2	9.8	3.5%	9.5	6.9%	9.9	11.3	-12.3%	8.2	20.9%
Family Health Clinic - Womens										
Total Medical Visits	1,450	1,884	-23.0%	1,629	-11.0%	8,293	11,014	-24.7%	9,733	-14.8%
Manhours Paid	3,313	4,439	-25.4%	3,258	1.7%	19,261	25,388	-24.1%	20,253	-4.9%
FTE's	18.7	25.1	-25.4%	18.4	1.7%	18.5	24.4	-24.1%	19.5	-4.9%
Total ECHD Operations										
Total Admissions	1,232	1,279	-3.7%	1,180	4.4%	7,237	7,075	2.3%	7,008	3.3%
Total Patient Days	6,268	6,160	1.8%	6,005	4.4%	36,984	34,041	8.6%	34,593	6.9%
Total Patient and Obs Days	6,268	6,160	1.8%	6,005	4.4%	36,984	34,041	8.6%	34,593	6.9%
Total FTE's	1,776.3	1,791.6	-0.9%	1,774.6	0.1%	1,766.9	1,744.2	1.3%	1,753.3	0.8%
FTE's / Adjusted Occupied Bed	4.6	4.7	-2.4%	4.9	-5.4%	4.7	4.9	-4.1%	4.9	-3.2%
Total Adjusted Patient Days	11,448	11,701	-2.2%	11,233	1.9%	67,769	64,595	4.9%	65,495	3.5%
Hours / Adjusted Patient Day	27.49	27.12	1.3%	27.99	-1.8%	27.12	28.08	-3.4%	27.84	-2.6%
Outpatient Factor	1.8265	1.8996	-3.8%	1.8706	-2.4%	1.8324	1.8976	-3.4%	1.8933	-3.2%
Blended O/P Factor	2.0234	2.0621	-1.9%	2.0396	-0.8%	2.0199	2.0930	-3.5%	2.0864	-3.2%
Total Adjusted Admissions	2,250	2,430	-7.4%	2,207	1.9%	13,261	13,425	-1.2%	13,268	-0.1%
Hours / Adjusted Admisssion	139.84	130.63	7.0%	142.42	-1.8%	138.57	135.11	2.6%	137.43	0.8%
FTE's - Hospital Contract	55.6	40.1	38.8%	43.4	28.2%	46.3	38.2	21.1%	46.0	0.6%
FTE's - Mgmt Services	49.0	55.1	-11.2%	56.9	-13.9%	50.3	55.1	-8.7%	58.4	-13.9%
Total FTE's (including Contract)	1,880.9	1,886.8	-0.3%	1,874.9	0.3%	1,863.5	1,837.5	1.4%	1,857.8	0.3%
Total FTE'S per Adjusted Occupied Bed (including Contract)	4.90	5.00	-1.9%	5.17	-5.2%	4.97	5.18	-4.0%	5.16	-3.7%
ProCare FTEs	208.6	239.6	-12.9%	207.1	0.7%	211.5	240.3	-12.0%	206.5	2.4%
TraumaCare FTEs	8.2	8.4	-1.9%	8.4	-1.5%	8.3	8.5	-1.5%	8.4	-0.2%
Total System FTEs	2,097.8	2,134.7	-1.7%	2,090.3	0.4%	2,083.4	2,086.3	-0.1%	2,072.7	0.5%
Urgent Care Visits										
JBS Clinic	1,437	1,538	-6.6%	1,414	1.6%	8,826	8,515	3.7%	9,125	-3.3%
West University	906	994	-8.9%	888	2.0%	5,397	5,502	-1.9%	6,081	-11.2%
Total Urgent Care Visits	2,343	2,532	-7.5%	2,302	1.8%	14,223	14,017	1.5%	15,206	-6.5%
Retail Clinic Visits										
Retail Clinic	182	199	-8.5%	199	-8.5%	1,190	1,068	11.4%	1,068	11.4%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
MARCH 2026**

	CURRENT YEAR	PRIOR FISCAL YEAR END			CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	TRAUMA CARE AUDITED	
ASSETS					
CURRENT ASSETS:					
Cash and Cash Equivalents	\$ 21,690,359	\$ 16,898,248	\$ 4,700	\$ -	\$ 4,787,411
Investments	58,783,394	57,956,175	-	-	827,219
Patient Accounts Receivable - Gross	244,179,430	214,978,630	19,968,494	1,685,000	7,547,306
Less: 3rd Party Allowances	(155,746,778)	(139,548,613)	(11,202,864)	(1,298,612)	(3,696,690)
Bad Debt Allowance	(45,856,020)	(39,762,357)	(5,310,080)	(300,000)	(483,583)
Net Patient Accounts Receivable	42,576,631	35,667,660	3,455,550	86,388	3,367,033
Taxes Receivable	10,899,960	11,616,563	-	-	(716,603)
Accounts Receivable - Other	5,439,977	8,609,285	100,560	-	(3,269,869)
Inventories	10,555,366	10,073,960	496,748	-	(15,342)
Prepaid Expenses	7,032,339	5,545,302	128,278	18,231	1,340,527
Total Current Assets	156,978,025	146,367,192	4,185,837	104,619	6,320,377
CAPITAL ASSETS:					
Property and Equipment	542,813,765	535,446,720	403,173	-	6,963,872
Construction in Progress	42,837,719	20,318,667	-	-	22,519,052
	585,651,484	555,765,387	403,173	-	29,482,924
Less: Accumulated Depreciation and Amortization	(406,998,962)	(395,954,800)	(352,925)	-	(10,691,237)
Total Capital Assets	178,652,522	159,810,587	50,248	-	18,791,687
LEASE ASSETS					
Leased Assets	2,336,326	2,337,842	-	-	(1,516)
Less Accumulated Amortization Lease Assets	(2,284,975)	(2,223,870)	-	-	(61,106)
Total Lease Assets	51,351	113,973	-	-	(62,622)
SUBSCRIPTION ASSETS					
Subscription Assets	15,232,657	15,473,212	-	-	(240,556)
Less Accumulated Amortization Subscription Assets	(5,272,845)	(4,805,698)	-	-	(467,146)
Total Subscription Assets	9,959,812	10,667,514	-	-	(707,702)
LT Lease Receivable	4,705,502	5,611,487	-	-	(905,984)
RESTRICTED ASSETS:					
Restricted Assets Held by Trustee	4,896	4,896	-	-	-
Restricted Assets Held in Endowment	6,615,377	6,527,822	-	-	87,555
Restricted TPC, LLC	1,826,505	1,826,505	-	-	-
Restricted ENFRA EasS and Hospital Projects	88,188,523	-	-	-	88,188,523
Investment in PBBHC	52,991,228	52,991,228	-	-	-
Restricted MCH West Texas Services	2,511,532	2,444,722	-	-	66,810
Pension, Deferred Outflows of Resources	10,254,779	10,254,779	-	-	-
Assets whose use is Limited	45,531	-	356,764	6,743	(317,977)
TOTAL ASSETS	\$ 512,785,582	\$ 396,620,704	\$ 4,592,850	\$ 111,362	\$ 111,460,667
LIABILITIES AND FUND BALANCE					
CURRENT LIABILITIES:					
Current Maturities of Long-Term Debt	\$ 1,970,000	\$ 1,970,000	\$ -	\$ -	\$ -
Self-Insurance Liability - Current Portion	3,028,792	3,028,792	-	-	-
Current Portion of Lease Liabilities	95,743	278,336	-	-	(182,593)
Current Portion of Subscription Liabilities	2,985,235	2,608,445	-	-	376,790
Accounts Payable	17,085,677	27,085,249	(2,116,984)	(875,767)	(7,006,821)
A/R Credit Balances	3,285,556	2,429,902	-	-	855,654
Accrued Interest	387,697	251,049	-	-	136,648
Accrued Salaries and Wages	13,981,092	6,581,641	6,849,020	238,922	311,510
Accrued Compensated Absences	5,778,861	5,729,425	-	-	49,436
Due to Third Party Payors	4,839,651	7,251,974	-	-	(2,412,322)
Deferred Revenue	119,975,873	174,540	(106,356)	-	119,907,690
Total Current Liabilities	173,414,178	57,389,353	4,625,680	(636,845)	111,399,145
ACCRUED POST RETIREMENT BENEFITS	16,907,580	19,938,321	-	-	(3,030,742)
LESSOR DEFFERED INFLOWS OF RESOUCEs	6,151,279	7,114,414	-	-	(963,135)
SELF-INSURANCE LIABILITIES - Less Current Portion	1,780,370	1,780,370	-	-	-
LEASE LIABILITIES	37,036	39,011	-	-	(1,975)
SUBSCRIPTION LIABILITIES	5,636,162	6,442,292	-	-	(806,130)
LONG-TERM DEBT - Less Current Maturities	25,553,204	25,818,179	-	-	(264,976)
Total Liabilities	229,479,808	118,521,941	4,625,680	(636,845)	106,969,032
FUND BALANCE	283,305,773	278,098,763	(32,831)	748,207	283,338,604
TOTAL LIABILITIES AND FUND BALANCE	\$ 512,785,582	\$ 396,620,704	\$ 4,592,850	\$ 111,362	\$ 111,460,667

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
MARCH 2026**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Inpatient Revenue	\$ 64,789,968	\$ 63,276,044	2.4%	\$ 60,229,604	7.6%	\$ 372,253,848	\$ 353,444,926	5.3%	\$ 351,769,549	5.8%
Outpatient Revenue	66,307,355	67,208,507	-1.3%	62,617,539	5.9%	379,660,092	386,320,361	-1.7%	382,174,503	-0.7%
TOTAL PATIENT REVENUE	\$ 131,097,322	\$ 130,484,551	0.5%	\$ 122,847,143	6.7%	\$ 751,913,940	\$ 739,765,287	1.6%	\$ 733,944,052	2.4%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 82,915,381	\$ 82,537,480	0.5%	\$ 75,178,387	10.3%	\$ 472,878,992	\$ 467,573,712	1.1%	\$ 466,959,602	1.3%
Policy Adjustments	1,373,960	1,023,788	34.2%	700,241	96.2%	5,899,367	6,873,159	-14.2%	6,366,519	-7.3%
Uninsured Discount	11,068,853	10,047,659	10.2%	12,806,961	-13.6%	57,558,699	56,276,126	2.3%	59,920,675	-3.9%
Indigent	2,071,686	1,261,895	64.2%	1,137,120	82.2%	9,443,910	7,161,752	31.9%	7,113,474	32.8%
Provision for Bad Debts	5,214,925	6,785,044	-23.1%	7,859,801	-33.7%	44,955,449	38,811,930	15.8%	36,388,644	23.5%
TOTAL REVENUE DEDUCTIONS	\$ 102,644,804	\$ 101,655,866	1.0%	\$ 97,682,509	5.1%	\$ 590,736,416	\$ 576,696,679	2.4%	\$ 576,748,914	2.4%
	78.30%	77.91%		79.52%		78.56%	77.96%		78.58%	
<u>OTHER PATIENT REVENUE</u>										
Medicaid Supplemental Payments	\$ 1,512,300	\$ 1,457,917	3.7%	\$ 2,075,433	-27.1%	\$ 9,746,253	\$ 8,747,502	11.4%	\$ 11,205,264	-13.0%
DSRIP/CHIRP	2,027,500	1,252,500	-2.0%	5,524	22120.8%	7,444,636	7,515,000	-0.9%	(3,504)	-212556.8%
TOTAL OTHER PATIENT REVENUE	\$ 2,739,800	\$ 2,710,417	1.1%	\$ 2,080,957	31.7%	\$ 17,190,889	\$ 16,262,502	5.7%	\$ 11,201,760	53.5%
NET PATIENT REVENUE	\$ 31,192,318	\$ 31,539,102	-1.1%	\$ 27,245,591	14.5%	\$ 178,368,413	\$ 179,331,110	-0.5%	\$ 168,396,898	5.9%
<u>OTHER REVENUE</u>										
Tax Revenue	\$ 7,134,011	\$ 7,317,142	-2.5%	\$ 6,613,646	7.9%	\$ 45,768,129	\$ 46,019,392	-0.5%	\$ 41,501,386	10.3%
Other Revenue	2,043,466	2,055,603	-0.6%	1,610,145	26.9%	11,560,337	11,898,930	-2.8%	9,018,734	28.2%
TOTAL OTHER REVENUE	\$ 9,177,477	\$ 9,372,745	-2.1%	\$ 8,223,791	11.6%	\$ 57,328,466	\$ 57,918,322	-1.0%	\$ 50,520,120	13.5%
NET OPERATING REVENUE	\$ 40,369,795	\$ 40,911,847	-1.3%	\$ 35,469,382	13.8%	\$ 235,696,879	\$ 237,249,432	-0.7%	\$ 218,917,018	7.7%
<u>OPERATING EXPENSES</u>										
Salaries and Wages	\$ 17,429,511	\$ 17,194,398	1.4%	\$ 16,363,499	6.5%	\$ 99,127,307	\$ 99,358,950	-0.2%	\$ 95,299,115	4.0%
Benefits	2,556,777	2,408,883	6.1%	2,441,631	4.7%	13,908,331	14,344,133	-3.0%	13,955,669	-0.3%
Temporary Labor	1,526,913	1,332,043	14.6%	1,427,660	7.0%	8,497,031	7,697,412	10.4%	8,140,076	4.4%
Physician Fees	1,388,533	1,309,433	6.0%	1,360,529	2.1%	8,030,367	7,859,950	2.2%	7,704,883	4.2%
Texas Tech Support	1,043,039	1,042,618	0.0%	1,009,010	3.4%	6,262,723	6,255,708	0.1%	6,053,387	3.5%
Purchased Services	5,548,256	5,146,931	7.8%	5,270,817	5.3%	32,306,875	30,742,046	5.1%	29,555,234	9.3%
Supplies	7,590,698	7,399,122	2.6%	6,541,243	16.0%	40,961,441	42,353,245	-3.3%	41,821,428	-2.1%
Utilities	380,826	429,718	-11.4%	428,953	-11.2%	2,177,665	2,098,930	3.8%	2,041,185	6.7%
Repairs and Maintenance	877,527	881,826	-0.5%	807,392	8.7%	5,167,423	5,360,580	-3.6%	5,285,119	-2.2%
Leases and Rent	203,613	203,772	-0.1%	110,540	84.2%	1,106,239	1,222,485	-9.5%	793,053	39.5%
Insurance	198,623	205,576	-3.4%	209,928	-5.4%	1,225,506	1,233,456	-0.6%	1,346,088	-9.0%
Interest Expense	91,110	79,143	15.1%	83,927	8.6%	524,586	475,399	10.3%	485,677	8.0%
ECHDA	154,291	113,629	35.8%	146,949	5.0%	712,926	681,774	4.6%	591,804	20.5%
Other Expense	167,361	229,744	-27.2%	240,790	-30.5%	1,126,827	1,385,443	-18.7%	1,243,341	-9.4%
TOTAL OPERATING EXPENSES	\$ 39,157,077	\$ 37,976,837	3.1%	\$ 36,442,870	7.4%	\$ 221,135,246	\$ 221,069,511	0.0%	\$ 214,316,060	3.2%
Depreciation/Amortization	\$ 2,233,921	\$ 2,177,540	2.6%	\$ 2,058,345	8.5%	\$ 13,389,557	\$ 13,050,025	2.6%	\$ 12,175,624	10.0%
(Gain) Loss on Sale of Assets	-	-	0.0%	-	0.0%	44,265	-	0.0%	(300)	-14855.1%
TOTAL OPERATING COSTS	\$ 41,390,999	\$ 40,154,377	3.1%	\$ 38,501,215	7.5%	\$ 234,569,069	\$ 234,119,536	0.2%	\$ 226,491,384	3.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,021,203)	\$ 757,470	234.8%	\$ (3,031,833)	66.3%	\$ 1,127,810	\$ 3,129,896	-64.0%	\$ (7,574,366)	-114.9%
Operating Margin	-2.53%	1.85%	-236.6%	-8.55%	-70.4%	0.48%	1.32%	-63.7%	-3.46%	-113.8%
<u>NONOPERATING REVENUE/EXPENSE</u>										
Interest Income	\$ 115,553	\$ 417,678	-72.3%	\$ 235,833	-51.0%	\$ 2,153,515	\$ 2,479,336	-13.1%	\$ 1,019,107	111.3%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Opioid Abatement Fund	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	8,135	-100.0%	-	0.0%	286,805	48,810	487.6%	64,243	346.4%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	134,060	-	0.0%	78,390	71.0%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (905,651)	\$ 1,183,283	176.5%	\$ (2,796,000)	67.6%	\$ 3,702,190	\$ 5,658,042	34.6%	\$ (6,412,625)	157.7%
Unrealized Gain/(Loss) on Investments	\$ (439,142)	\$ 100,093	0.0%	\$ 37,950	-1257.2%	\$ 128,105	\$ 600,558	0.0%	\$ 504,485	-74.6%
Investment in Subsidiaries	573	85,799	-99.3%	78,801	-99.3%	661,339	514,794	28.5%	231,228	186.0%
CHANGE IN NET POSITION	\$ (1,344,220)	\$ 1,369,175	198.2%	\$ (2,679,249)	49.8%	\$ 4,491,634	\$ 6,773,394	33.7%	\$ (5,676,912)	179.1%
ADJUSTED OPERATING EBIDA	\$ 571,787	\$ 2,288,672	-75.0%	\$ (1,525,838)	-137.5%	\$ 10,618,383	\$ 12,230,715	-13.2%	\$ 1,369,803	675.2%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
MARCH 2026**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Revenue	\$ 64,789,968	\$ 63,276,044	2.4%	\$ 60,229,604	7.6%	\$ 372,253,848	\$ 353,444,926	5.3%	\$ 351,769,549	5.8%
Outpatient Revenue	53,548,609	56,920,228	-5.9%	52,438,003	2.1%	309,859,342	317,243,954	-2.3%	314,232,584	-1.4%
TOTAL PATIENT REVENUE	\$ 118,338,577	\$ 120,196,272	-1.5%	\$ 112,667,607	5.0%	\$ 682,113,190	\$ 670,688,880	1.7%	\$ 666,002,133	2.4%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 76,266,265	\$ 77,215,241	-1.2%	\$ 69,835,308	9.2%	\$ 436,575,029	\$ 431,266,975	1.2%	\$ 431,050,480	1.3%
Policy Adjustments	287,421	175,246	64.0%	47,147	509.6%	946,118	979,622	-3.4%	447,594	111.4%
Uninsured Discount	10,570,286	9,828,720	7.5%	12,526,656	-15.6%	55,625,887	54,782,345	1.5%	58,523,022	-5.0%
Indigent Care	2,055,288	1,252,427	64.1%	1,133,564	81.3%	9,344,114	7,102,902	31.6%	7,059,198	32.4%
Provision for Bad Debts	4,057,387	5,859,397	-30.8%	6,872,644	-41.0%	37,798,170	32,604,257	15.9%	30,111,335	25.5%
TOTAL REVENUE DEDUCTIONS	\$ 93,236,647	\$ 94,331,031	-1.2%	\$ 90,415,319	3.1%	\$ 540,289,318	\$ 526,736,101	2.6%	\$ 527,191,628	2.5%
	78.79%	78.48%		80.25%		79.21%	78.54%		79.16%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 1,512,300	\$ 1,457,917	3.7%	\$ 2,075,433	-27.1%	\$ 9,746,253	\$ 8,747,502	11.4%	\$ 11,205,264	-13.0%
DSRIP/CHIRP	1,227,500	1,252,500	-2.0%	5,524	22120.8%	7,444,636	7,515,000	-0.9%	(3,504)	-212556.8%
TOTAL OTHER PATIENT REVENUE	\$ 2,739,800	\$ 2,710,417	1.1%	\$ 2,080,957	31.7%	\$ 17,190,889	\$ 16,262,502	5.7%	\$ 11,201,760	53.5%
NET PATIENT REVENUE	\$ 27,841,730	\$ 28,575,658	-2.6%	\$ 24,333,245	14.4%	\$ 159,014,760	\$ 160,215,281	-0.7%	\$ 150,012,264	6.0%
OTHER REVENUE										
Tax Revenue	\$ 7,134,011	\$ 7,317,142	-2.5%	\$ 6,613,646	7.9%	\$ 45,768,129	\$ 46,019,392	-0.5%	\$ 41,501,386	10.3%
Other Revenue	1,793,303	1,781,350	0.7%	1,378,761	30.1%	10,141,171	10,272,500	-1.3%	7,646,216	32.6%
TOTAL OTHER REVENUE	\$ 8,927,314	\$ 9,098,492	-1.9%	\$ 7,992,406	11.7%	\$ 55,909,300	\$ 56,291,892	-0.7%	\$ 49,147,602	13.8%
NET OPERATING REVENUE	\$ 36,769,044	\$ 37,674,150	-2.4%	\$ 32,325,652	13.7%	\$ 214,924,061	\$ 216,507,173	-0.7%	\$ 199,159,866	7.9%
OPERATING EXPENSE										
Salaries and Wages	\$ 12,633,172	\$ 12,368,191	2.1%	\$ 11,930,282	5.9%	\$ 70,877,205	\$ 70,111,063	1.1%	\$ 67,453,988	5.1%
Benefits	2,020,915	1,914,611	5.6%	1,985,194	1.8%	10,792,129	11,298,235	-4.5%	11,024,407	-2.1%
Temporary Labor	755,331	539,625	40.0%	614,266	23.0%	3,858,482	3,024,479	27.6%	4,013,260	-3.9%
Physician Fees	1,481,657	1,357,245	9.2%	1,385,461	6.9%	8,429,297	8,142,657	3.5%	8,035,639	4.9%
Texas Tech Support	1,043,039	1,042,618	0.0%	1,009,010	3.4%	6,262,723	6,255,708	0.1%	6,053,387	3.5%
Purchased Services	5,883,867	5,526,430	6.5%	5,496,320	7.1%	34,320,330	33,047,913	3.9%	31,257,647	9.8%
Supplies	7,522,016	7,328,662	2.6%	6,462,468	16.4%	40,577,296	41,910,951	-3.2%	41,395,395	-2.0%
Utilities	380,548	428,658	-11.2%	428,362	-11.2%	2,174,168	2,095,181	3.8%	2,036,336	6.8%
Repairs and Maintenance	877,175	881,350	-0.5%	805,208	8.9%	5,158,105	5,357,724	-3.7%	5,282,048	-2.3%
Leases and Rentals	40,295	41,354	-2.6%	(34,276)	-217.6%	128,340	248,125	-48.3%	(86,671)	-248.1%
Insurance	133,300	136,272	-2.2%	143,657	-7.2%	829,468	817,632	1.4%	953,138	-13.0%
Interest Expense	91,110	79,143	15.1%	83,927	8.6%	524,586	475,399	10.3%	485,677	8.0%
ECHDA	154,291	113,629	35.8%	146,949	5.0%	712,926	681,774	4.6%	591,804	20.5%
Other Expense	107,709	162,804	-33.8%	174,150	-38.2%	691,452	980,309	-29.5%	857,006	-19.3%
TOTAL OPERATING EXPENSES	\$ 33,124,425	\$ 31,920,593	3.8%	\$ 30,630,979	8.1%	\$ 185,336,505	\$ 184,447,150	0.5%	\$ 179,353,060	3.3%
Depreciation/Amortization	\$ 2,221,295	\$ 2,164,955	2.6%	\$ 2,046,822	8.5%	\$ 13,319,503	\$ 12,974,515	2.7%	\$ 12,104,356	10.0%
(Gain)/Loss on Disposal of Assets	-	-	0.0%	-	0.0%	44,265	-	0.0%	(300)	-14855.1%
TOTAL OPERATING COSTS	\$ 35,345,720	\$ 34,085,548	3.7%	\$ 32,677,801	8.2%	\$ 198,700,274	\$ 197,421,665	0.6%	\$ 191,457,116	3.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ 1,423,324	\$ 3,588,602	-60.3%	\$ (352,150)	504.2%	\$ 16,223,787	\$ 19,085,508	-15.0%	\$ 7,702,750	-110.6%
Operating Margin	3.87%	9.53%	-59.4%	-1.09%	-455.3%	7.55%	8.82%	-14.4%	3.87%	95.2%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 115,553	\$ 417,678	-72.3%	\$ 235,833	-51.0%	\$ 2,153,515	\$ 2,479,336	-13.1%	\$ 1,019,107	111.3%
Tobacco Settlement	-	-	0.0%	-	0.0%	-	-	-	-	0.0%
Opioid Abatement Fund	-	-	0.0%	-	0.0%	-	-	-	-	0.0%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	8,135	-100.0%	-	0.0%	286,805	48,810	487.6%	64,243	346.4%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	134,060	-	-	78,390	71.0%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ 1,538,877	\$ 4,014,416	-61.7%	\$ (116,316)	-1423.0%	\$ 18,798,167	\$ 21,613,654	-13.0%	\$ 8,864,490	112.1%
Procure Capital Contribution	(2,477,338)	(2,838,793)	-12.7%	(2,701,585)	-8.3%	(15,223,562)	(16,012,524)	-4.9%	(15,444,495)	-1.4%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ (938,461)	\$ 1,175,623	179.8%	\$ (2,817,901)	66.7%	\$ 3,574,605	\$ 5,601,130	36.2%	\$ (6,580,005)	154.3%
Unrealized Gain/(Loss) on Investments	\$ (439,142)	\$ 100,093	-538.7%	\$ 37,950	-1257.2%	\$ 128,105	\$ 600,558	-78.7%	\$ 504,485	-74.6%
Investment in Subsidiaries	573	85,799	-99.3%	78,801	-99.3%	661,339	514,794	28.5%	231,228	186.0%
CHANGE IN NET POSITION	\$ (1,377,031)	\$ 1,361,515	201.1%	\$ (2,701,150)	49.0%	\$ 4,364,049	\$ 6,716,482	35.0%	\$ (5,844,291)	174.7%
ADJUSTED OPERATING EBIDA	\$ 3,003,688	\$ 5,107,219	-41.2%	\$ 1,142,323	162.9%	\$ 25,644,306	\$ 28,110,817	-8.8%	\$ 16,575,651	54.7%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
MARCH 2026**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 12,519,338	\$ 10,079,980	24.2%	\$ 9,994,585	25.3%	\$ 68,478,144	\$ 67,954,043	0.8%	\$ 66,963,209	2.3%
TOTAL PATIENT REVENUE	\$ 12,519,338	\$ 10,079,980	24.2%	\$ 9,994,585	25.3%	\$ 68,478,144	\$ 67,954,043	0.8%	\$ 66,963,209	2.3%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 6,536,319	\$ 5,226,749	25.1%	\$ 5,258,913	24.3%	\$ 35,619,080	\$ 35,792,216	-0.5%	\$ 35,429,624	0.5%
Policy Adjustments	1,046,237	810,909	29.0%	618,953	69.0%	4,729,818	5,690,760	-16.9%	5,780,965	-18.2%
Uninsured Discount	498,567	218,939	127.7%	280,305	77.9%	1,932,812	1,493,781	29.4%	1,397,653	38.3%
Indigent	16,398	9,468	73.2%	3,556	361.1%	99,796	58,850	69.6%	54,276	83.9%
Provision for Bad Debts	1,125,706	891,216	26.3%	958,669	17.4%	6,957,769	6,022,153	15.5%	6,121,840	13.7%
TOTAL REVENUE DEDUCTIONS	\$ 9,223,227	\$ 7,157,281	28.9%	\$ 7,120,396	29.5%	\$ 49,339,275	\$ 49,057,760	0.6%	\$ 48,784,358	1.1%
	73.67%	71.00%		71.24%		72.05%	72.19%		72.85%	
NET PATIENT REVENUE	\$ 3,296,110	\$ 2,922,699	12.8%	\$ 2,874,189	14.7%	\$ 19,138,868	\$ 18,896,283	1.3%	\$ 18,178,851	5.3%
OTHER REVENUE										
Other Income	\$ 249,949	\$ 273,152	-8.5%	\$ 231,363	8.0%	\$ 1,413,711	\$ 1,619,824	-12.7%	\$ 1,365,862	3.5%
TOTAL OTHER REVENUE	\$ 249,949	\$ 273,152	-8.5%	\$ 231,363	8.0%	\$ 1,413,711	\$ 1,619,824	-12.7%	\$ 1,365,862	3.5%
NET OPERATING REVENUE	\$ 3,546,059	\$ 3,195,851	11.0%	\$ 3,105,552	14.2%	\$ 20,552,579	\$ 20,516,107	0.2%	\$ 19,544,713	5.2%
OPERATING EXPENSE										
Salaries and Wages	\$ 4,555,794	\$ 4,574,669	-0.4%	\$ 4,192,870	8.7%	\$ 26,779,503	\$ 27,741,201	-3.5%	\$ 26,419,156	1.4%
Benefits	512,143	466,066	9.9%	433,770	18.1%	3,007,885	2,909,779	3.4%	2,832,280	6.2%
Temporary Labor	771,582	792,418	-2.6%	813,395	-5.1%	4,638,549	4,672,933	-0.7%	4,126,817	12.4%
Physician Fees	166,125	211,436	-21.4%	234,317	-29.1%	1,156,559	1,272,781	-9.1%	1,224,732	-5.6%
Purchased Services	(343,212)	(381,989)	-10.2%	(227,162)	51.1%	(2,025,161)	(2,320,807)	-12.7%	(1,709,774)	18.4%
Supplies	68,682	70,076	-2.0%	78,630	-12.7%	382,993	440,201	-13.0%	423,514	-9.6%
Utilities	278	1,060	-73.8%	591	-52.9%	3,497	3,749	-6.7%	4,849	-27.9%
Repairs and Maintenance	352	476	-26.1%	2,184.35	-83.9%	9,318	2,856	226.3%	3,071	203.5%
Leases and Rentals	162,664	161,616	0.6%	144,163	12.8%	973,978	969,548	0.5%	874,464	11.4%
Insurance	56,859	59,854	-5.0%	56,550	0.5%	345,253	359,124	-3.0%	334,621	3.2%
Other Expense	59,505	66,375	-10.4%	66,307	-10.3%	433,713	401,744	8.0%	384,211	12.9%
TOTAL OPERATING EXPENSES	\$ 6,010,771	\$ 6,022,057	-0.2%	\$ 5,795,615	3.7%	\$ 35,706,087	\$ 36,453,109	-2.0%	\$ 34,917,940	2.3%
Depreciation/Amortization (Gain)/Loss on Sale of Assets	\$ 12,627	\$ 12,585	0.3%	\$ 11,522	9.6%	\$ 70,054	\$ 75,510	-7.2%	\$ 71,268	-1.7%
	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 6,023,397	\$ 6,034,642	-0.2%	\$ 5,807,137	3.7%	\$ 35,776,141	\$ 36,528,619	-2.1%	\$ 34,989,208	2.2%
NET GAIN (LOSS) FROM OPERATIONS	\$ (2,477,338)	\$ (2,838,791)	-12.7%	\$ (2,701,585)	-8.3%	\$ (15,223,562)	\$ (16,012,512)	-4.9%	\$ (15,444,495)	-1.4%
Operating Margin	-69.86%	-88.83%	-21.4%	-86.99%	-19.7%	-74.07%	-78.05%	-5.1%	-79.02%	-6.3%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 2,477,338	\$ 2,838,791	-12.7%	\$ 2,701,585	-8.3%	\$ 15,223,562	\$ 16,012,512	-4.9%	\$ 15,444,495	-1.4%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
ADJUSTED OPERATING EBIDA	\$ (2,464,712)	\$ (2,826,206)	12.8%	\$ (2,690,063)	8.4%	\$ (15,153,508)	\$ (15,937,002)	4.9%	\$ (15,373,227)	1.4%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Office Visits	7,572	7,575	0.0%	7,675	-1.34%	46,029	44,845	2.6%	46,405	-0.81%
Total Hospital Visits	7,066	6,708	5.3%	6,745	4.76%	42,188	40,965	3.0%	40,151	5.07%
Total Procedures	13,863	11,812	17.4%	11,791	17.57%	78,129	77,738	0.5%	77,681	0.58%
Total Surgeries	750	726	3.3%	641	17.00%	4,335	5,004	-13.4%	4,725	-8.25%
Total Provider FTE's	85.8	87.4	-1.9%	81.4	5.35%	86.5	88.1	-1.8%	85.7	0.92%
Total Staff FTE's	115.0	142.7	-19.4%	117.2	-1.82%	117.0	142.8	-18.1%	112.5	3.94%
Total Administrative FTE's	7.8	9.5	-17.8%	8.5	-8.21%	8.1	9.5	-14.7%	8.3	-2.43%
Total FTE's	208.6	239.6	-12.9%	207.1	0.74%	211.5	240.3	-12.0%	206.5	2.43%

**ECTOR COUNTY HOSPITAL DISTRICT
TRAUMACARE OPERATIONS SUMMARY
MARCH 2026**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 239,408	\$ 208,299	14.9%	\$ 184,951	29.4%	\$ 1,322,607	\$ 1,122,364	17.8%	\$ 978,710	35.1%
TOTAL PATIENT REVENUE	\$ 239,408	\$ 208,299	14.9%	\$ 184,951	29.4%	\$ 1,322,607	\$ 1,122,364	17.8%	\$ 978,710	35.1%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 112,797	\$ 95,490	18.1%	\$ 84,166	34.0%	\$ 684,882	\$ 514,521	33.1%	\$ 479,498	42.8%
Policy Adjustments	40,302	37,633	7.1%	34,141	18.0%	223,431	202,777	10.2%	137,960	62.0%
Uninsured Discount	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Indigent	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Provision for Bad Debts	31,832	34,431	-7.5%	28,488	11.7%	199,509	185,520	7.5%	155,470	28.3%
TOTAL REVENUE DEDUCTIONS	\$ 184,930	\$ 167,554	10.4%	\$ 146,795	26.0%	\$ 1,107,822	\$ 902,818	22.7%	\$ 772,927	43.3%
	77.24%	80.44%		79.37%		83.76%	80.44%		78.97%	
NET PATIENT REVENUE	\$ 54,478	\$ 40,745	33.7%	\$ 38,156	42.8%	\$ 214,785	\$ 219,546	-2.2%	\$ 205,783	4.4%
						16.2%				
OTHER REVENUE										
Other Income	\$ 214	\$ 1,101	-80.5%	\$ 22	886.7%	\$ 5,455	\$ 6,606	-17.4%	\$ 6,656	-18.1%
TOTAL OTHER REVENUE	\$ 214	\$ 1,101	-80.5%	\$ 22	886.7%	\$ 5,455	\$ 6,606	-17.4%	\$ 6,656	-18.1%
NET OPERATING REVENUE	\$ 54,692	\$ 41,846	30.7%	\$ 38,178	43.3%	\$ 220,239	\$ 226,152	-2.6%	\$ 212,439	3.7%
OPERATING EXPENSE										
Salaries and Wages	\$ 240,544	\$ 251,538	-4.4%	\$ 240,346	0.1%	\$ 1,470,599	\$ 1,506,686	-2.4%	\$ 1,425,971	3.1%
Benefits	23,720	28,206	-15.9%	22,666	4.6%	108,318	136,119	-20.4%	98,983	9.4%
Temporary Labor	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Physician Fees	(259,248)	(259,248)	0.0%	(259,248)	0.0%	(1,555,488)	(1,555,488)	0.0%	(1,555,488)	0.0%
Purchased Services	7,601	2,490	205.2%	1,659	358.2%	11,706	14,940	-21.6%	7,360	59.0%
Supplies	-	384	-100.0%	146	-100.0%	1,152	2,093	-45.0%	2,519	-54.3%
Utilities	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Repairs and Maintenance	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Leases and Rentals	653	802	-18.5%	653	0.0%	3,921	4,812	-18.5%	5,261	-25.5%
Insurance	8,464	9,450	-10.4%	9,722	-12.9%	50,784	56,700	-10.4%	58,329	-12.9%
Other Expense	147	565	-74.0%	333	-55.8%	1,662	3,390	-51.0%	2,124	-21.7%
TOTAL OPERATING EXPENSES	\$ 21,882	\$ 34,187	-36.0%	\$ 16,277	34.4%	\$ 92,654	\$ 169,252	-45.3%	\$ 45,060	105.6%
Depreciation/Amortization	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 21,882	\$ 34,187	-36.0%	\$ 16,277	34.4%	\$ 92,654	\$ 169,252	-45.3%	\$ 45,060	105.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ 32,811	\$ 7,659	328.4%	\$ 21,901	49.8%	\$ 127,585	\$ 56,900	124.2%	\$ 167,379	-23.8%
Operating Margin	59.99%	18.30%	227.8%	57.37%	4.6%	57.93%	25.16%	130.2%	78.79%	-26.5%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
CAPITAL CONTRIBUTION	\$ 32,811	\$ 7,659	328.4%	\$ 21,901	49.8%	\$ 127,585	\$ 56,900	124.2%	\$ 167,379	-23.8%
ADJUSTED OPERATING EBIDA	\$ 32,811	\$ 7,659	328.4%	\$ 21,901	49.8%	\$ 127,585	\$ 56,900	124.2%	\$ 167,379	-23.8%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Procedures	717	595	20.50%	560	28.04%	4,066	3,206	26.82%	2,511	61.93%
Total Provider FTE's	7.2	7.3	-1.85%	7.3	-1.79%	7.3	7.5	-2.31%	7.3	-0.56%
Total Staff FTE's	1.0	1.1	-2.57%	1.0	0.17%	1.0	1.0	4.69%	1.0	2.33%
Total FTE's	8.2	8.4	-1.94%	8.4	-1.54%	8.3	8.5	-1.50%	8.4	-0.22%

**ECTOR COUNTY HOSPITAL DISTRICT
MARCH 2026**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 45,675,480	38.6%	\$ 46,417,081	41.2%	\$ 265,219,331	38.9%	260,736,005	39.2%
Medicaid	12,658,988	10.7%	8,748,908	7.8%	69,083,677	10.1%	69,679,327	10.5%
Commercial	42,462,970	35.9%	38,977,521	34.6%	246,388,108	36.1%	242,695,971	36.4%
Self Pay	13,799,527	11.7%	15,257,066	13.5%	79,247,610	11.6%	71,792,596	10.8%
Other	3,741,611	3.2%	3,267,031	2.9%	22,174,464	3.3%	21,098,234	3.2%
TOTAL	\$ 118,338,577	100.0%	\$ 112,667,607	100.0%	\$ 682,113,190	100.0%	666,002,133	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 9,929,850	41.2%	\$ 10,436,868	44.5%	\$ 54,083,490	37.2%	55,382,306	38.8%
Medicaid	2,872,806	11.9%	2,428,833	10.3%	17,709,791	12.2%	15,082,135	10.6%
Commercial	8,696,759	36.1%	8,494,989	36.2%	59,480,067	40.8%	57,601,596	40.3%
Self Pay	1,602,358	6.6%	1,507,812	6.4%	8,101,385	5.6%	8,004,823	5.6%
Other	1,002,002	4.2%	622,237	2.6%	6,113,839	4.2%	6,841,771	4.8%
TOTAL	\$ 24,103,775	100.0%	\$ 23,490,737	100.0%	\$ 145,488,571	100.0%	142,912,631	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
MARCH 2026**

	Hospital	ProCare	TraumaCare	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:				
Excess of Revenue over Expenses	\$ 4,364,049	-	127,585	\$ 4,491,634
Noncash Expenses:				
Depreciation and Amortization	11,216,160	3,329	-	11,219,489
Unrealized Gain/Loss on Investments	67,472	-	-	67,472
Accretion (Bonds)	(264,976)	-	-	(264,976)
Changes in Assets and Liabilities				
Patient Receivables, Net	(2,496,140)	(868,617)	(2,275)	(3,367,033)
Taxes Receivable/Deferred Revenue	12,454,372	(13,660)	-	12,440,712
Inventories, Prepays and Other	2,407,619	20,269	979	2,428,866
LT Lease Rec	905,984	-	-	905,984
Deferred Inflow of Resources	-	-	-	-
Accounts Payable	(6,335,980)	338,688	(153,874)	(6,151,167)
Accrued Expenses	(922,753)	519,992	27,586	(375,174)
Due to Third Party Payors	(2,412,322)	-	-	(2,412,322)
Deffered Inflows of Resources-GASB 87 Lessor	(963,135)	-	-	(963,135)
Accrued Post Retirement Benefit Costs	(3,030,742)	-	-	(3,030,742)
Net Cash Provided by Operating Activities	<u>\$ 14,989,608</u>	<u>0</u>	<u>-</u>	<u>\$ 14,989,608</u>
Cash Flows from Investing Activities:				
Investments	\$ (955,324)	-	-	\$ (955,324)
Acquisition of Property and Equipment	<u>(8,477,400)</u>	<u>-</u>	<u>-</u>	<u>(8,477,400)</u>
Net Cash used by Investing Activities	<u>\$ (9,432,724)</u>	<u>-</u>	<u>-</u>	<u>\$ (9,432,724)</u>
Cash Flows from Financing Activities:				
Current Portion Debt	\$ (1,200)	-	-	\$ (1,200)
Principal Paid on Subscription Liabilities	376,790	-	-	376,790
Principal Paid on Lease Liabilities	(182,593)	-	-	(182,593)
LT Liab Subscriptions	(806,130)	-	-	(806,130)
LT Liab Leases	(1,975)	-	-	(1,975)
Net Repayment of Long-term Debt/Bond Issuance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net Cash used by Financing Activities	<u>(615,108)</u>	<u>-</u>	<u>-</u>	<u>(615,108)</u>
Net Increase (Decrease) in Cash	4,941,776	0	-	4,941,776
Beginning Cash & Cash Equivalents @ 9/30/2025	<u>27,702,192</u>	<u>4,700</u>	<u>-</u>	<u>27,706,892</u>
Ending Cash & Cash Equivalents @ 3/31/2026	<u>\$ 32,643,969</u>	<u>\$ 4,700</u>	<u>\$ -</u>	<u>\$ 32,648,669</u>



Financial Presentation

For the Month Ended

March 31, 2026

Results From Operations

March 31, 2026

	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	
Inpatient Revenue	\$64,789,968	\$63,276,044	\$1,513,924	2.4%
Outpatient Revenue	66,307,355	67,208,507	(901,152)	-1.3%
Total Patient Revenue	<u>131,097,322</u>	<u>130,484,551</u>	612,771	0.5%
Less: Deductions	<u>102,644,804</u>	<u>101,655,866</u>	988,938	1.0%
Net Patient Revenue	28,452,518	28,828,685	(376,167)	-1.3%
Supplemental Funding	2,739,800	2,710,417	29,383	1.1%
Tax Revenue	7,134,011	7,317,142	(183,131)	-2.5%
Other Revenue	<u>2,043,466</u>	<u>2,055,603</u>	(12,137)	-0.6%
Total Operating Revenue	<u>40,369,795</u>	<u>40,911,847</u>	<u>(542,052)</u>	-1.3%
Salaries, Benefits & Contract Labor	21,513,201	20,935,325	577,876	2.8%
Physician Fees incl TTU	2,431,572	2,352,051	79,521	3.4%
Purchased Services	5,548,256	5,146,931	401,325	7.8%
Supplies	7,590,698	7,399,122	191,576	2.6%
Repairs and Maintenance	877,527	881,826	(4,299)	-0.5%
Other Expense	950,423	1,068,810	(118,387)	-11.1%
ECHD Assistance	154,291	113,629	40,662	35.8%
Interest Expense	91,110	79,143	11,967	15.1%
Depreciation	<u>2,233,921</u>	<u>2,177,540</u>	56,381	2.6%
Total Operating Expenses	<u>41,390,999</u>	<u>40,154,377</u>	<u>1,236,622</u>	3.1%
Gain (Loss) from Operations	(1,021,203)	757,470	(1,778,673)	-234.8%
Non-operating Income	<u>(323,017)</u>	<u>611,705</u>	<u>(934,722)</u>	-152.8%
Excess Income over Expenses	<u>(\$1,344,220)</u>	<u>\$1,369,175</u>	<u>(\$2,713,395)</u>	-198.2%

Results From Operations - YTD

March 31, 2026

	<u>YTD Actual</u>	<u>YTD Budget</u>	<u>Variance</u>	
Inpatient Revenue	\$372,253,848	\$353,444,926	\$18,808,922	5.3%
Outpatient Revenue	379,660,092	386,320,361	(6,660,269)	-1.7%
Total Patient Revenue	751,913,940	739,765,287	12,148,653	1.6%
Less: Deductions	590,736,416	576,696,679	14,039,737	2.4%
Net Patient Revenue	161,177,524	163,068,608	(1,891,084)	-1.2%
Supplemental Funding	17,190,889	16,262,502	928,387	5.7%
Tax Revenue	45,768,129	46,019,392	(251,263)	-0.5%
Other Revenue	11,560,337	11,898,930	(338,593)	-2.8%
Total Operating Revenue	235,696,879	237,249,432	(1,552,553)	-0.7%
Salaries, Benefits & Contract Labor	121,532,669	121,400,495	132,174	0.1%
Physician Fees incl TTU	14,293,090	14,115,658	177,432	1.3%
Purchased Services	32,306,875	30,742,046	1,564,829	5.1%
Supplies	40,961,441	42,353,245	(1,391,804)	-3.3%
Repairs and Maintenance	5,167,423	5,360,580	(193,157)	-3.6%
Other Expense	5,636,236	5,940,314	(304,078)	-5.1%
ECHD Assistance	712,926	681,774	31,152	4.6%
Interest Expense	524,586	475,399	49,187	10.3%
Depreciation	13,433,823	13,050,025	383,798	2.9%
Total Operating Expenses	234,569,069	234,119,536	449,533	0.2%
Gain from Operations	1,127,810	3,129,896	(2,002,086)	-64.0%
Non-operating Income	3,363,824	3,643,498	(279,674)	-7.7%
Excess Income over Expenses	\$4,491,634	\$6,773,394	(\$2,281,760)	-33.7%

Results From Operations

March 31, 2026

<u>Gain (Loss) From Operations</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
Current Month	(\$1,021,203)	\$757,470	(\$1,778,673)

Major Variances

- Unfavorable net patient revenue variance of \$376K due to combination of lower volume and unfavorable payor mix. Medicaid supplemental payments were overbudgeted in patient revenue for FY26 but are offset by improved collections on Medicare and commercial.
- Unfavorable tax variance of \$183K due to monthly tax budget spread.
- Salaries, benefits and contract labor over budget by \$578K is due primarily to the clinical ladder payout of \$544K which is paid semiannually.
- Purchased services are unfavorable \$401K due to higher IT costs, additional insurance verification and automation functionality, and new testing performed for outsourced pathology labs.
- Supplies were over budget by \$192K orthopedic surgical supplies and increased cost of drugs, which are offset by pharmacy revenue.
- Non-operating income was unfavorable \$934K due to adjustment in the fair market value of investments and YTD interest accrual correction.

Results From Operations

March 31, 2026

<u>Gain From Operations</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>
Year-To-Date	\$1,127,810	\$3,129,896	(\$2,002,086)

Major Variances

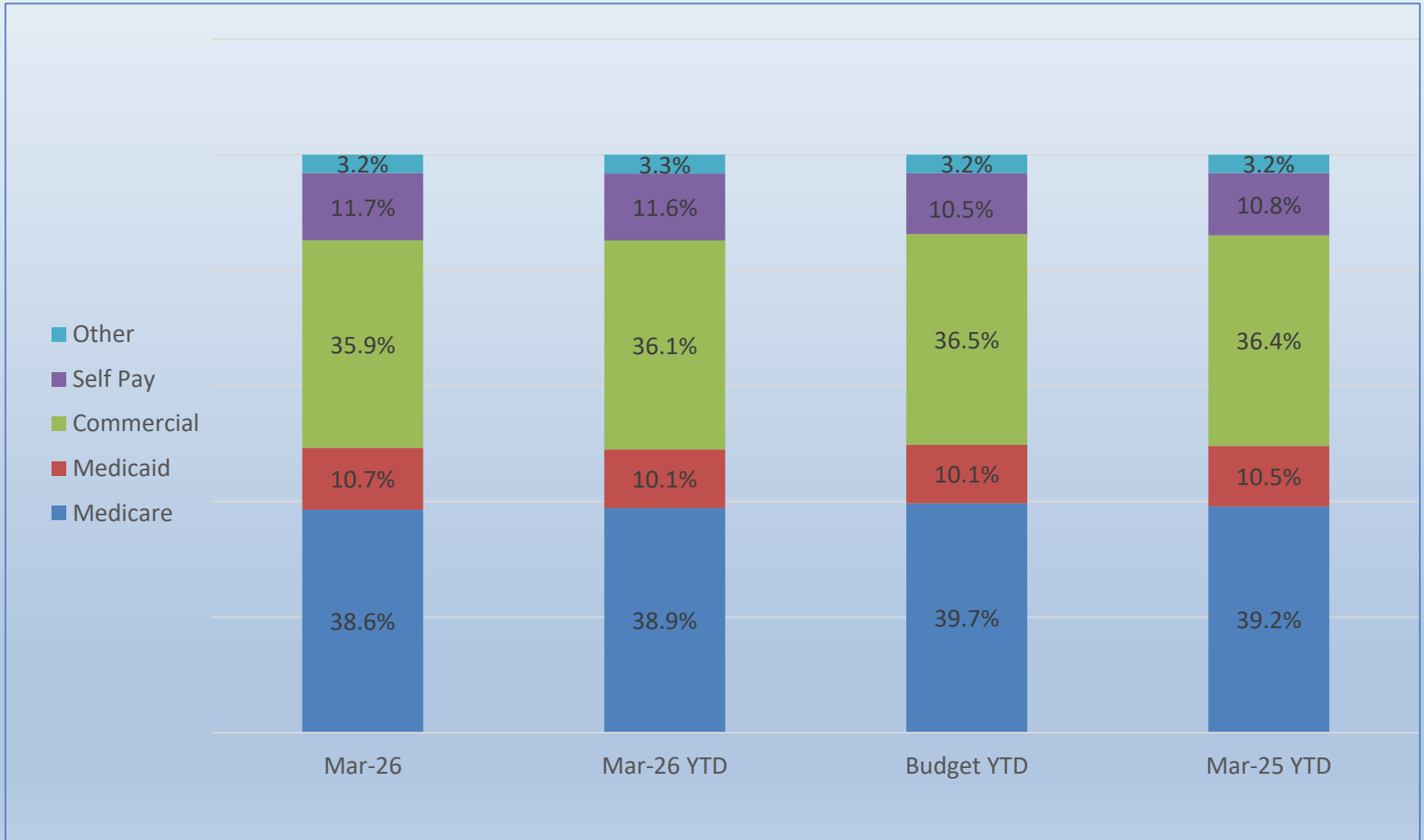
- Net patient revenue decrease of \$1.9M caused by \$1.4M unfavorable payor mix, as well as a shift from outpatient to inpatient with a decreased acuity. Medicaid supplemental payments were overbudgeted in patient revenue for FY26 but are offset by improved collections on Medicare and commercial.
- Supplemental revenue was favorable \$928K due to \$918K in ATLAS program distributions for FY25.
- \$1.6M unfavorable purchased services variance was caused primarily by higher collection fees, increased pathology send outs that were not performed in the prior fiscal year, increased ENFRA expense due to change in interest rates, increased orthopedic surgical supplies, and various timing variances.
- Supplies under budget by \$1.4M driven by lower cost of drugs and lower Cath Lab volume.

Key Statistics

March 31, 2026

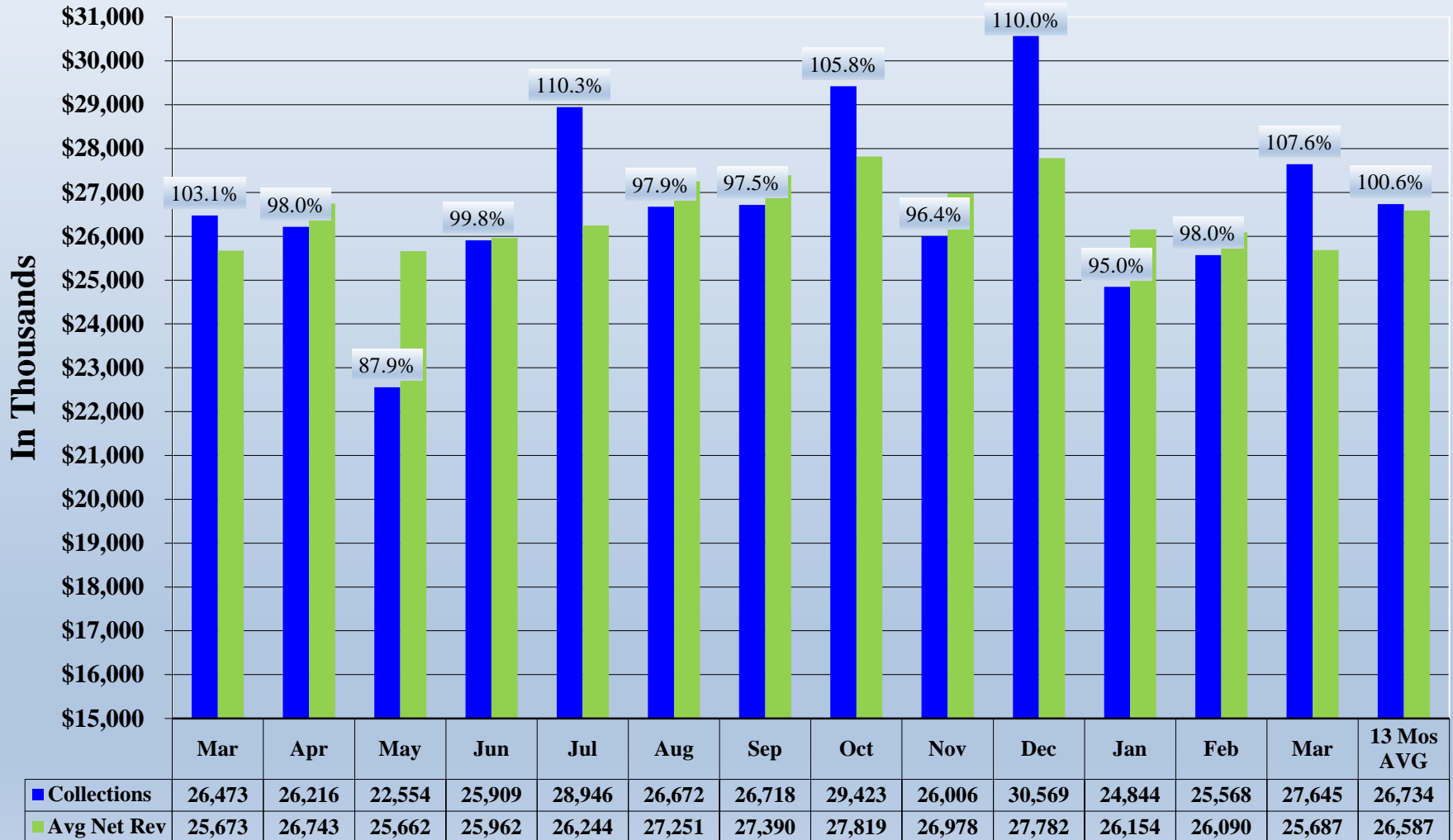
	CURRENT MONTH				YEAR-TO-DATE			
	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Var %</u>	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>Var %</u>
Inpatient Days	6,268	6,160	108	1.8%	36,984	34,041	2,943	8.6%
Admits	1,232	1,279	(47)	-3.7%	7,237	7,075	162	2.3%
CMI	1.7572	1.7598	-0.0026	-0.1%	1.7310	1.7598	-0.0288	-1.6%
Length of Stay	5.09	4.82	0.27	5.6%	5.11	4.81	0.30	6.2%
GMLOS	5.09	3.94	1.15	29.2%	5.11	3.92	1.19	30.4%
Surgeries	773	848	(75)	-8.8%	4,480	4,693	(213)	-4.5%
Emergency Visits	5,339	5,648	(309)	-5.5%	30,406	31,268	(862)	-2.8%
Urgent Care Visits	2,343	2,532	(189)	-7.5%	14,223	14,017	206	1.5%
FHC Visits	3,960	4,462	(502)	-11.3%	22,747	27,238	(4,491)	-16.5%
Primary & Specialty Clinic	7,572	7,575	(3)	0.0%	46,029	44,845	1,184	2.6%

Hospital Payor Mix



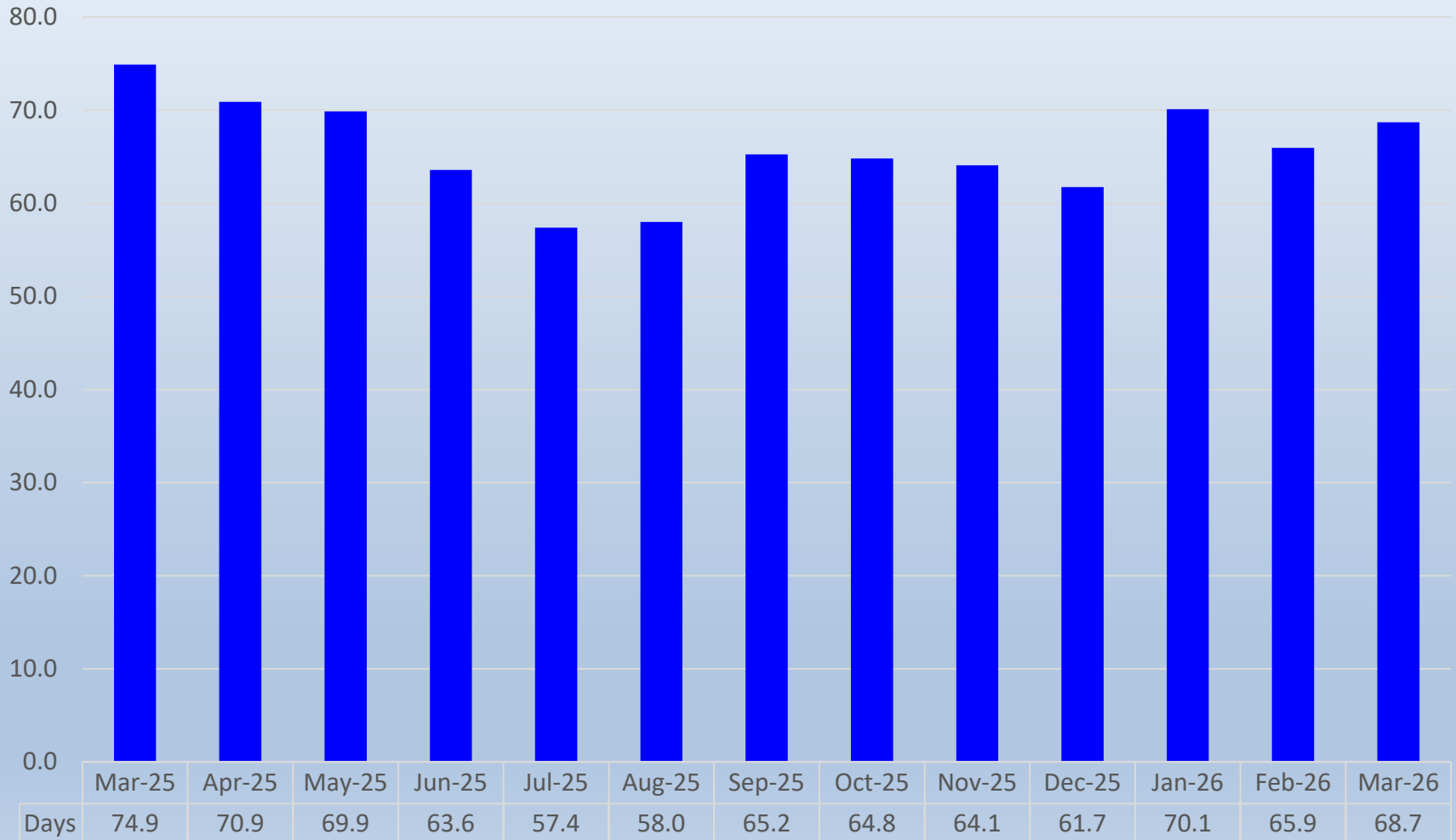
Total AR Cash Receipts

13 Month Trending



Days Cash on Hand

Thirteen Month Trending



MEMORANDUM

TO: ECHD Board of Directors
FROM: Sharon Clark, Chief Financial Officer
SUBJECT: Solventum Health Information Systems, Inc.
DATE: May 5th, 2026

Cost:	
Products Fee Schedule Year One	\$386,023
	<i>4% Annual Increase</i>
Estimated Total for 5 Year Engagement:	\$2,090,825

Background:

Management requests Board approval to enter into a **Master Software and Services Agreement (MSSA)** with **Solventum Health Information Systems, Inc.** (“Solventum”) to support the continued use of mission-critical clinical, coding, reimbursement, and compliance systems currently utilized across the organization.

Solventum provides the following enterprise applications currently in production:

- **360 Encompass®** (Coding Workflow)
- **All Patient Refined Diagnosis Related Group (APR-DRG) / APC Grouper**
- **Medical Necessity Solutions**
- **Physician Coding and Reimbursement systems**

These systems are **deeply integrated into core clinical, billing, and revenue cycle workflows** and are relied upon daily by coding, finance, and business office teams.

After initial year, MCHS may cancel this agreement with no cause with a 90-day notice with a penalty.

Funding:

Operational Budget



To: ECHD Board of Directors
 Through: Russell Tippin, CEO
 From: Matt Collins, Chief Operating Officer
 Date: April 30, 2025
 Subject: Main Campus Elevator Modernization

Objective

Modernize critical elevator banks on the main MCH campus.

Scope of Work

This project will modernize all mechanical parts and upgrade the cab aesthetics on the following elevators: Central Tower – Staff (3), Central Tower – Visitor (4), West Tower – Service (4), and Cone Building (2). Modernization of these elevator banks will improve functionality, restore obsolete equipment, decrease risk of downtime, and decrease potential safety events related to down elevators.

Bid Considerations:

Bids obtained from the following vendors:

<u>Name</u>	<u>Price</u>
TKE	\$5,757,810
Otis	\$5,442,865
Schindler	\$6,513,821

Recommendation:

Award project to TKE for elevator modernization of the following elevator banks: Central Tower – Staff, Central Tower – Visitor, West Tower – Service, and Cone Building. Approve total project budget of \$6,583,591. Authorize CEO/COO to approve expenses, not to exceed budget, as they come in for the project.

Project Cost Summary

Elevator Modernization Proposal	\$5,757,810
Owner Provided Expenses	\$ 250,000
Contingency 10%	\$ 575,781
Total	\$6,583,591

Funding:

This project would be requested from ENFRA funds.

**CEO REPORT
PROVIDER RECRUITMENT
April 2026**

Mid- Level Opportunities

Specialty	Engagements	Site Visits	Accepted / Declined
Cardiology (3)	1	1	3 Accepted Staci Cooper
Trauma (1)	1	1	1 Accepted
Hospitalist (2) Day (2) Night New 03.2026	8	2	1 Accepted (Night)
Orthopedics (1)	1	1	1 Accepted
Family Med. (1)	0	0	0

Physician Opportunities:

Specialty	Engagement	Site Visit	Accepted / Declined
Anesthesia (4)	0	0	1 Accepted - Noormohamed
Cardiology (2)	0	0	0
Family Med. (1)	1	0	0
Gastro (2)	5	2	1-Declined – Kwei -Nsoro
Ortho (1)	0	0	0
Neurology (1)	1	1	1 Dr. Zare – Pending
OBGYN (2)	0	0	0
Pediatrics (1)	4	2	1 Accepted – Masood
Urology (1)	0	0	1 Heshmat
Urgent Care (1) 03.2026	1	1	1-Pending – Khan
Vascular (2)	2	0	0
Radiology (1) 03.2026	2	1	1 –Pending – Dr. Gbadamosi

- Cardiology (PA/ NP) Completed
- Trauma (PA/ NP) - Completed
- Orthopedic (PA/ NP) - Completed
- Urgent Care (PA/NP) - Complete
- Urgent Care (MD) -- Pending
- Pediatrics: Masood – Accepted
- Neurology – Zare **income guarantee** – Pending
- **Onboarding Review- Meeting held with Dr. Benton 03.2026-**

**CEO REPORT
PROVIDER RECRUITMENT
April 2026**

*Discussion removal of barriers for physicians

Kerstin Connolly

From: Russell Tippin
Sent: Tuesday, April 21, 2026 8:18 AM
To: Lisa Russell; Kerstin Connolly
Subject: Fwd: Odessa Development News

Board packet plz. My report.

Begin forwarded message:

From: Tom Manskey <tom-odessaecodev.com@shared1.ccsend.com>
Date: April 21, 2026 at 7:35:08 AM CDT
To: Russell Tippin <rtippin@echd.org>
Subject: Odessa Development News
Reply-To: kathiv@odessaecodev.com

[EXTERNAL] This email originated outside of the MCHS organization. DO NOT CLICK links or attachments unless you recognize the sender and know the content is safe.



**ONLY
ODESSA**
ODESSA DEVELOPMENT NEWS

Courthouse Parking Garage Plans Coming Along

To Read More Click Here

Literacy For Growth 2026 Summit

To Read More Click Here

Whitetail Ridge Subdivision Planned

To Read More Click Here

Odessa Economic Indicators

New Construction

January	Total	Valuation
<u>Single Family Residential</u>	72	\$16,801,605
DR Horton - 33		
Betenbough Homes - 12		
Purple Key Homes - 20		
Other - 7		
<u>Commercial</u>	2	\$1,500,000
115 E 42nd St - Commercial Shell		
8060 E 56th St - New Retail Center		

Sales and Use Tax

January	2026	2025	% Change
City of Odessa	\$ 8,471,344	\$ 8,152,046	3.92%
Total YTD	\$ 14,511,295	\$ 14,048,829	3.29%

Labor Market Statistics

January	2026	2025
Civilian Labor Force	87,961	87,565
Total Employment	84,354	84,288
Total Unemployment	3,607	3,277
Unemployment Rate	4.1%	3.7%
Payroll Employment Estimate	83,700	83,100

MLS Statistics - Single Family Residential

January	2026	2025
Total Sold	118	93
Dollar Volume	\$ 35,021,635	\$ 23,945,296

Midland International Airport

January	2026	2025
Enplaned	45,136	51,190
Deplaned	47,729	53,418

Permian Basin Rig Count

Month	2026	2025
January	148	202

For more information on how the Odessa Development Corporation can help your local business expand, contact our office at (432) 333-7881.

ODESSA WORKS

**ALWAYS
WORKING
FOR YOU**

ODESSA
DEVELOPMENT

BUSINESS RETENTION & EXPANSION

Follow the Odessa Development Corporation:



Tom Manskey, CCE, IOM

Director of Economic Development
Odessa Chamber of Commerce

700 North Grant, Suite 200
Odessa, Texas 79761
(432) 332-9111

tom@odessaecodev.com
www.odessatex.com
www.odessachamber.com
www.growodessa.net



Kathi Vaughn

Economic Development Specialist

kathiv@odessaecodev.com
432-333-7881



Monica Tschauner

Workforce Development

monica@odessaecodev.com
432-333-7886

ODESSA 
DEVELOPMENT





[Our Company](#) | [Contact Us](#) | [FAQs](#) | [Privacy Policy](#)

Odessa Chamber of Commerce | 700 N Grant Ave | Odessa, TX 79762 US

[Unsubscribe](#) | [Update Profile](#) | [Constant Contact Data Notice](#)



Try email & social marketing for free!



April 13, 2026

Chief Executive Officer
Ector County Hospital District
500 W. 4th St.
Odessa, TX 79761-5001

Dear Chief Executive Officer:

Thank you for your participation in the Tobacco Settlement Distribution Program. Based on the expenditure statement submitted by Ector County Hospital District, this letter is notification that the hospital district's 2026 pro rata share of tobacco settlement proceeds is \$1,877,300.89. The Texas Department of State Health Services certified this amount to the Texas Comptroller of Public Accounts, who will transmit payment to you this month.

Any questions concerning this payment, or the program may be directed to Amira Suton at DSHSTobacco@dshs.texas.gov.

Sincerely,

A handwritten signature in cursive script that reads "Jodi Garza".

Jodi Garza
Director, Funds Coordination and Management Branch
Office of the Chief Financial Officer

cc: Chief Financial Officer



Ector County Appraisal District

1301 E. 8th Street
Odessa, Texas 79761-4703

Phone: 432-332-6834
ector@ectorcad.org
www.ectorcad.org

April 30, 2026

Mr. Russell Tippin, Chief Executive Officer
Ector County Hospital District
Post Office Drawer 7239
Odessa, Texas 79760-7239

Dear Mr. Tippin,

As required by Texas Tax Code Sec. 26.01(e), we have prepared an estimate of taxable value for the above taxing jurisdiction for 2026. While this estimate is based on information currently available to us, some of the data needed for accuracy is not yet available. For example, in the area of business and industrial personal property, the extended date for property owners to file their annual renditions is May 15, and some will delay their filing until the good cause deadline of May 31. There may be additional factors that influence values after the estimates have been established.

While we have taken our best estimate of potential hearing loss into account, protests for 2026 are in the process of being received and reductions made in the ARB protest hearing process during the next several months could cause a further reduction in value. Also, if fewer protests are filed, your value could possibly be higher.

Your final taxable value will also be impacted by late-filed exemption applications, late applications for productivity valuation, correction motions under Tax Code Sec. 25.25, and possible post-ARB appeals through binding arbitration, appeals to district court, or appeals to the State Office of Administrative Hearings.

The enclosed summary report gives a breakdown of the estimate by property category.

Please do not hesitate to contact my office if you have questions regarding this estimate or other matters affecting appraisal district operations.

Sincerely,

Layne Young, RPA
Chief Appraiser-Executive Director

Ly:sm

Enclosure

xc: Sharon Clark, Chief Financial Officer
Grant Trollope, Assistant Chief Financial Officer

ECTOR COUNTY HOSPITAL DISTRICT

2026 ESTIMATES OF VALUE

APPRAISED VALUE:	2026	
Mineral Property	1,823,798,439	
Commercial Personal	3,582,458,286	
Industrial Personal	916,943,695	
Personal Prop Mobile Home	284,728,386	
Real Estate Acreage	387,504,955	
Real Estate Commercial	3,536,080,511	
Real Estate Farm & Ranch	53,202,280	
Real Estate Industrial	1,581,603,405	
Real Estate Multi Family	841,780,756	
Real Estate Residential	11,030,899,707	
Real Estate Vacant Lots	400,811,473	
Residential Real Inventory	3,134,659	
Special Inventory	108,909,657	
Real Estate Totally Exempt	1,483,709,850	
Personal Property Totally Exempt	20,380,495	
Mineral Property Totally Exempt	2,045,667	
Utility Property	1,609,950,134	
	\$27,667,942,355	TOTAL MARKET VALUE
TOTALLY EXEMPT:		
Constitutionally exempt	1,496,581,463	
DEDUCTIONS:		
Ag Productivity Loss	384,808,501	
10% Cap Loss	62,974,829	
Circuit Breaker Real	190,584,275	
Circuit Breaker Mineral	76,000,000	
NON-TAXABLE VALUE:		
State Mandated Homestead		
Optional Homestead	750,799,201	
State Mandated Over 65		
Optional Over 65	284,373,422	
State Mandated Disabled Person		
Optional Disabled Person	3,879,422	
Disabled Veteran	5,507,902	
Total Disabled Veteran HS + Surv Spous	85,941,608	
Abatements / Value Limitations	741,443,458	
Pollution Control	155,809,550	
Freeport	190,000,000	
Goods in Transit		
Historic		
Low Income Housing	13,053,894	
Solar / Wind Power		
Total Exempt Proration	168	
11.145 BPP Exemption	322,192,705	
	<u>\$4,763,950,398</u>	TOTAL DEDUCTIONS & EXEMPTIONS
	\$22,903,991,957	NET TAXABLE VALUE